

UPES
Even Supplementary Examination, July 2023

Course: Project Management & Project Finance
Program: BBA- LLB -H- Corp/BIF/ITIL.
Course Code: CLNL 3002

Semester: VI
Time : 03 hrs.
Max. Marks: 100

Instructions:

SECTION A
(5Qx2M=10Marks)

		Marks	CO
Q 1	Attempt all the questions.		
1	_____ is the maximum amount of time it can take to complete a task A. Expected time B. Pessimistic time C. Optimistic time D. None of the above	2	CO1
2	_____ Indicates the shortest possible continuous path from the start to the end of a task or event.	2	CO2
3	Which of the following would be considered a direct project cost? A. Labor B. Materials C. Equipment D. officers Salary	2	CO2
4	What is the primary role of a project manager during the executing phase of a project? a. Develop the project schedule b. Define project scope c. Coordinate resources and tasks d. Close the project	2	CO1
5	Which is the last stage in the project management model? A. Project ex post evaluation. B. Project definition C. Project control D. Project planning	2	CO1

SECTION B (4Qx5M= 20 Marks)			
Q	Attempt all the questions.		CO
Q1	What defines a project, and what characteristics distinguish a project from normal operations?	5	CO2
Q2	What methods can be employed to control projects efficiently and ensure timely completion?	5	CO2
Q3	What does a work breakdown structure entail, and how does it aid in the execution of a project? Please provide a relevant example.	5	CO1
Q4	What risks are associated with a project, and what strategies can be employed to minimize project risk?	5	CO1
SECTION-C (2Qx10M=20 Marks)			
Q	Attempt all the questions.		CO
Q1	Aviral Ltd is contemplating the initiation of two projects, each requiring an initial investment of 80,000. Project A is anticipated to generate annual cash flows of 20,000 for the first five years. Conversely, Project B is expected to yield cash flows of 15,000, 20,000, 35,000, 30,000, and 35,000 for the same duration. Considering a discount rate of 9%, ascertain which project Aviral Ltd should opt for.	10	CO2
Q2	Elaborate on the concept of project termination and its various types. Explore the involvement of stakeholders in the decision-making process for project termination. Provide a relevant example to illustrate your explanation?	10	CO2
SECTION-D (2Qx25M=50 Marks)			
			CO
Q	Attempt all the questions		

Q1	Illustrate the project life cycle using a real-world example. Choose a project from any industry and explain how it progressed through initiation, planning, execution, monitoring, controlling, and closure?	25	CO2
Q2	Compare and contrast traditional project evaluation methods, such as Payback Period and Accounting Rate of Return, with modern methods like Net Present Value (NPV) and Internal Rate of Return (IRR). Discuss the advantages and limitations of each approach?	25	CO2