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## **Enrolment No:**

## UNIVERSITY OF PETROLEUM AND ENERGY STUDIES

**End Semester Examination, December 2023** 

Course: Technology Management
Program: MBA (Operations Management)
Course code: LSCM8019
Semester: III
Time: 03 hrs.
Max. Marks: 100

**Instructions:** Allow a simple calculator in the exam.

## SECTION A 10Qx2M=20Marks

1. Instruction: Select the correct answer(s)/answer.

S. No.	Question	Marks	CO
Q1.1	In technology management, what is the "first-mover	2	CO1
	advantage"?		
	a) The advantage of being the first to enter a new market with a		
	technology		
	b) The advantage of patenting a technology before competitors		
	c) The advantage of having the most innovative technology		
0.1.0	d) The advantage of reducing costs through early adoption		004
Q1.2	What is the term for the process of systematically gathering and	2	CO1
	analysing information about competitors' technologies and		
	products?		
	a) Technology benchmarking		
	b) Technology forecasting		
	c) Technology scouting		
01.2	d) Technology standardisation.	2	CO1
Q1.3	What is the term for a strategy that involves creating a new	2	CO1
	product or technology by combining existing technologies or ideas?		
	a) Cross-licensing		
	b) Technology convergence		
	c) Patent pooling		
	d) Technology transfer		
Q1.4	Management of technology is an interdisciplinary field that	2	CO1
V1.4	integrates science, engineering, and management knowledge and	2	COI
	practice.		
	a) True		
	b) False		
Q1.5	Technology is the only factor in a wealth-creation system.	2	CO1
	a) True		
	b) False		
Q1.6	In technology management, what is the role of a technology	2	CO1
	roadmap?		
	a) Guiding the development of new technologies		
	b) Planning technology infrastructure		
	c) Aligning technology investments with business goals		
	d) Documenting intellectual property		

Q1.7	What is the term for the process of intentionally delaying the	2	CO1
	introduction of a new technology to extend the lifecycle of an		
	existing product?		
	a) Planned obsolescence		
	b) Technological convergence		
	c) Disruptive innovation		
	d) Cross-licensing		
Q1.8	In technology management, what is the primary focus of a	2	CO1
( - 1 - 1	technology roadmap?	_	
	a) Identifying new technology trends		
	b) Allocating research and development resources		
	c) Prioritizing patent applications		
	d) Aligning technology investments with business goals		
Q1.9	Which type of innovation involves improving internal processes	2	CO1
Q1.7	and operations to increase efficiency?		
	a) Product innovation		
	b) Process innovation		
	c) Business model innovation		
	d) Service innovation		
Q1.10		2	CO1
Q1.10	What is the term for a technology considered essential for the basic functioning of an industry or market?	2	COI
	a) Core technology b) Parinhard technology		
	b) Peripheral technology		
	c) Emerging technology		
	d) Niche technology SECTION B		
	(4X5=20 MARKS)		
Question	2. Answer the below questions in max. Up to 200 words (each).		
Question Q2.1	Identify a particular development project you are familiar with.	5	CO3
Q2.1	What kinds of methods do you believe were used to assess the	3	CO3
	project?		
02.2		5	CO2
Q2.2	For the above project, what kinds of methods do you believe	3	CO3
02.2	should have been used to assess the project?	5	CO2
Q2.3	Consider a firm that is considering marketing its innovation in	3	CO3
	multiple countries. List three factors this firm should consider in		
02.4	formulating its protection strategy.		004
Q2.4	List a few differences between patents, copyrights, and	5	CO4
	trademarks.		
	SECTION C		
	(10X3=30 MARKS)		
Overtion	2. Answer the helesy questions in may I be to 400 words (each)		
	3: Answer the below questions in max. Up to 400 words (each).	10	CO2
Q3.1	What are the factors that contribute to the wealth creation	10	CO2
	system? Why technology management is the most influential		
02.2	factor in a wealth-creation system.	1.0	002
Q3.2	Explain the S-curve of technology progress with a multiple	10	CO2
	generation technology.		

Q3.3	What are some of the advantages and disadvantages of having formalised procedures for improving the effectiveness or efficiency of innovation?	10	CO2
SECTION D			
(15X2= 30 MARKS)			
Question 4: Answer the below questions in max. Up to 700 words (each).			
Q4.1	For an industry example of your choice, write and compare the	15	CO3
	red ocean Vs blue ocean strategy.		
Q4.2	If a firm decides it is in its best interest to collaborate on a	15	CO3
development project, how would you recommend the firm			
	choose a partner, a collaboration mode, and a governance		
	structure for the relationship?		