Name:

Enrolment No:

UPES

UNIVERSITY OF PETROLEUM AND ENERGY STUDIES

End Semester Examination, May 2020

Course: Human Resource Management

Program: BBA(AVO)

Course Code: HRES 3001

Time: 03 hrs.

Semester: 6

Max. Marks: 100

SECTION A

(Attempt all questions)

S. No.		Marks	CO
Q 1	Multiple Choice Questions	30	CO1
i	Which of the following are tools for forecasting personnel needs		
	(A) Replacement charts		
	(B) Recruitment & selection]	5	
	(C) Work Study		
	(D) All of the above		
ii	Which one of the following is team-based pay for performance plans ?		
	(A) Scalon Plan	5	
	(B) Halsey Premium Plan		
	(C) Rowan Premium Plan		
	(D) Merrick's multiple piece rate plan		
iii	Which one of the following is not Human Resource requirement estimation method?		
	(A) Regression Analysis		
	(B) Ratio Analysis	5	
	(C) Top-down Approach		
	(D) All of the above		

	(Attempt all questions)	20	
	SECTION-C		1
Q7	Discuss the advantages and disadvantages of "forced distribution method" as a technique for evaluating performance of employees.	10	C03
Q6	What are the initiatives organizations are adopting of career planning?	10	C03
Q5	What are the advantages of competency based selection system? What methods you would use to do competency mapping?	10	CO1
Q4	What is the objective and scope of HRM in modern times?	10	CO2
Q3	What is the liability of an employer under the maternity Act? What are the advantagesfor women in the act?	10	CO2
Q2	Explain various external recruitment methods.	10	CO1
	(Attempt any five question)	50	
	SECTION B		
	(D) None of the above		
	(C) Scanlon's Plan	5	
	(B) Rowan Premium Plan	-	
vi	Inefficient worker is penalized in which of the following incentive schemes A) Taylor's Differential Piece Rate System		
	In officient worker is non-lined in which of the following incentive schemes		
	(D) All of the above		
	(C) Succession Planning	5	
	(B) allows firms to concentrate resources on their "core" business activities	-	
V	What are the benefits of knowledge management?A) Share best practices		
	(D) None of the above		
	(C) Both (A) and (B)		
	(B) Forced Distribution method	5	
	A) Critical Incidents Technique		
iv	Which of the following methods are used for competency mapping?		

Q 8	Ajay Sharma been employed for six months in the accounts section of a large	
	manufacturing company in Faridabad. You have been his supervisor for the past three	
	months. Recently you have been asked by the management to find out the contribution	
	of each employee in the accounts section and monitor carefully, whether they are	
	meeting the standards set by you.	
	A few days back you have completed your formal investigation and with the exception	
	of Ajay, all seem to be meeting the targets set by you. A long with numerous errors,	
	Ajay's work is characterized by low performance-often he does 20 percent less than	
	the other clerks in the department. As you look into Ajay's performance review sheets	
	again, you begin to wonder whether some sort of remedial training is needed for people	CO4
	like him.	
	Questions:	
	(i) As Ajay's Supervisor, how can you find out whether the poor performance is	
	due to poor training or to some other cause?	
	(ii) If you find Ajay has been inadequately trained, how do you go about	
	introducing a remedial training program?	