

Name:

Enrolment No:

UNIVERSITY OF PETROLEUM AND ENERGY STUDIES

End Semester Examination, December 2019

Course: International Business
Program: MBA General
Course code: INTB 8003
Semester: III
Time: 03 Hours
Max. Marks: 100

Instructions: Answer all the questions

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	SECTION A (10*2=20 Marks)	COs	
1	What is major reason for the recent growth of international business? (a) Protection (b) Privatization (c) Industrialization (d) Deregulation	CO1,2	
2	IBRD is also known as (a) EXIM Bank (b) World Bank (c) IMF (d) International Bank	CO4	
3	Why did the GATT exceptions generate negative feelings on the part of developing countries? (a) Poverty (b) Infrastructure (c) Agriculture (d) Employment	CO2	
4	Brief any one of the important factors that makes exchange rate to volatile in short period. (a) Gold reserve (b) GDP (c) Inflation (d) FPI	CO1,2,4	
5	is the first step for the internationalization process. (a) License (b) Foreign investment (c) Mergers (d) exports	CO2,4	
6	Differentiate international business from domestic business.	CO2	
7	Why legal system of a country is very important for the investors?	CO3,4	
8	Brief any two major disparities in national laws affecting international business?	CO2	
9	What is SDR (Special Drawing Rights)? What is the use of SDR reserve?	CO3,4	
10	What are the drivers for internationalization?	CO4	
	SECTION B (4*5=20 Marks)		
1	What are surplus and deficit items in the components of balance of payment?	CO1,2	
2	Describe the major functions of WTO. What is the role of WTO in settling the international disputes?	CO3,4	
3	Briefly discuss the lending process of IMF.	CO1,3	
4	Brief the distinction between mergers and acquisition and their pros and cons.	CO3,4	
SECTION C (2*15=30 Marks)			
1	Describe the political spectrum analysis in detail. Classify the characteristics of political risks and their outcome.	CO2,3,4	
2	How do you analyse product life cycle in trade? Apply product life cycle concept into non-cumulative diffusion pattern and discuss.	CO3,4	

Read the Case study and answer all the questions

The Hanger Hang-Up by Brandon Fuller

According to a recent *NPR* story (May, 2008), dry-cleaning costs increased substantially after the U.S. imposed import tariffs on wire hangers from China—so much so that many dry cleaners are now soliciting customers for unused hangers. The U.S. imposed the tariffs after several American producers made dumping accusations against Chinese producers. *Dumping* occurs if a Chinese firm sells hangers in the U.S. for significantly less than it sells the same hangers for in China, or for significantly less than it costs to produce the hangers in China. The U.S. International Trade Commission found that Chinese manufacturers were, in fact, dumping hangers in the U.S. market.

Economists tend to be skeptical of trade restrictions based on the anti-dumping argument. In markets for standardized goods (like wire hangers) with relatively free entry and exit, there's no long-term benefit from selling a product at below cost. While legitimate cases of dumping certainly come up, some cases may simply involve domestic firms that want to protect their market position from lower-cost foreign manufacturers. In the case of hangers, the tariffs benefit U.S. manufacturers at the cost of the dry cleaners and consumers who would otherwise benefit from lower-priced Chinese imports.

Milton Magnus III, owner of one of the U.S. manufacturers that filed for the anti-dumping duties, argues that the costs to consumers are negligible—amounting to a penny or two per hanger. "If I pay \$12.95 to have my suit cleaned and that hanger cost him a cent and a half more, that's \$12.96 and a half. It's not a factor." Magnus's point partly explains why import-competing industries often succeed in their efforts to lobby government for the imposition of trade restrictions: the tariff offers concentrated benefits to a few domestic firms, while the costs of the tariff are spread out among millions of consumers—none of whom see a sharp increase in price. Of course, over millions of hangers, a penny or two per hanger can add up.

Advocates of trade restrictions often argue that protection will save jobs. Since we can observe price and cost increases associated with trade restrictions, we can estimate how much it costs to save each job in a protected industry. According to the NPR story, there are roughly 30,000 dry cleaners in the U.S., and on average, each pays an additional \$4,000 per year due to the hanger tariff. This indicates an average annual cost of 30,000 firms x \$4,000 per firm = \$120 million. According to the U.S. International Trade Commission's report, U.S. employment in wire hanger manufacturing was 564 workers in 2004 and fell to 236 workers by 2006. Let's assume that employment in this sector would have fallen to zero in the absence of the tariff, and that with the tariff, employment will recover to 2004 levels. In other words, assume the tariff "saves" 564 jobs. Dividing the cost of the tariff to U.S. dry cleaners (\$120 million year) by the number of jobs saved (564 jobs) indicates that each job saved costs about \$212,765 per year. Keep in mind that the typical full-time worker in this sector earns about \$30,000 per year. Even if we assume that industry employment doubles, the cost of the tariff is still roughly \$120,000 per job.

1	Our cost estimates ignore possible job losses in the dry-cleaning industry. How would this	CO2,3,4
1	impact the overall cost of the trade restrictions? Will dry cleaners organize to oppose the tariff on wire hangers from China?	
2	According to the Trade Commission report, China provides tax rebates to firms that export items that use steel (such as wire hangers). As of July 2007, the tax rebate amounted to 5% of the value of exports. How do you think export subsidies or tax rebates should factor into government analysis of trade policies?	CO2,3,4
3	The story mentions dry cleaners' attempts to reclaim and reuse wire hangers. Are there inadvertent environmental benefits from the tariff? Could the U.S. government encourage dry cleaners and their customers to reuse wire hangers without resorting to tariffs on Chinese manufacturers?	CO2,3,4