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# University of Petroleum \& Energy Studies <br> College of Management \& Economics Studies <br> Kandoli Campus, Dehradun 

End Semester Examination - May, 2017

Programme Name: MBA (LSCM)
Subject: Demand planning \& Procurement Mgmt.
Subject code: MDSL 824

Semester - II
M.Marks: 100

Duration: 3 Hrs

Note: All sections are compulsory \& this question paper carries $\mathbf{4}$ sections.

## $\underline{\text { Section - A (20 Marks) }}$

Attempt all questions in this section

1. (A) Write the full form of the following
(2*4=8 marks)
(a) HDP
(b) UCC
(c) CISG
(d) C-TPAT
(B) Explain the following
(a) Krajlic Matrix
(b) Blanket purchase order
(c) MRP
(d) Ex-works

## Section - B (20 Marks)

Attempt any 4 question, each question carries 5 marks only (5*4=20 marks)
2. (a) Define RFP, RFQ \& RFI?
(b) Discuss the four levels for integrative strategy development process?
(c) What are the various currency adjustment clause?
(d) Differentiate between INCOTERM 2000 vs INCOTERM 2010 ?
(e) Differentiate between purchasing \& procurement as per the article "The Business of Procurement"

## $\underline{\text { Section - C (30 Marks) }}$

Attempt any 3 question, each question carries 10 marks
3.(a) An electricity board has seen the demand of electricity increase over the last six months in a locality. Observed demand has been $8415 \mathrm{kw}, 8732 \mathrm{kw}, 9014 \mathrm{kw}, 9808 \mathrm{kw}$,

10413 kw and 11961 kw . Forecast demand for period 7 using trend corrected exponential smoothing with $\alpha=0.1 \& \beta=0.2$
3 (b) Define CPFR, why there is need for CPFR \& CPFR benefits both in terms of demand \& supply?
3(c) Madhusudan \& Co. produces butter for local market. Quality is not quite good as it could be at this point, but the selling price is low and Madhusudan can study the market response while spending more time on R\&D. At this stage, however Madhusudan \& co. needs to develop aggregate production plan for the next six months January through June. You have been commissioned to create the plan. The following information should help:

|  | January | February | March | April | May | June | Total |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Demand <br> forecast | 500 | 600 | 650 | 800 | 900 | 800 | 4250 |
| Number <br> of <br> working <br> days | 22 | 19 | 21 | 21 | 22 | 20 | 125 |

## Costs

Materials
Inventory holding cost
Marginal cost of stockout
Marginal cost of subcontracting
Hiring \& training cost
Layoff cost
Labour hours required
Straight time cost(first eight hours each day)
\$ 100/unit
\$ 10/unit/month
\$ 20/unit/month
\$ 100/unit
\$ 50/worker
\$ 100/worker
4/unit

Inventory

| Beginning inventory | 200 units |
| :--- | :--- |
| Safety stock required | $0 \%$ of moth required |

What is the cost of each of the following production strategies?
(a) Level strategy
(b) subcontracting

3(d) Compute MAD, MSE, MAPE \& RMSE \& for the following data, showing actual \& predicted numbers of accounts serviced

| Period | Actual | Forecast |
| :--- | :--- | :--- |
| 1 | 217 | 215 |
| 2 | 213 | 216 |
| 3 | 216 | 215 |
| 4 | 210 | 214 |
| 5 | 213 | 211 |
| 6 | 219 | 214 |
| 7 | 216 | 217 |
| 8 | 212 | 216 |

## $\underline{\text { Section - D (30 Marks) }}$

## Attempt the situation \& provide the solution for this situation



In the above figure, the bills of material and inventory records for product B is given \& their components. The MPS for product B calls for completion of 75 units in week 3,75 units in week 4,125 units in week $5 \& 100$ units in week 7 . The manufacturing lead time for product B is 1 week. The numbers in parentheses are the number of parts needed to make the parent item. Compute a full MRP explosion \& apply the appropriate lot sizing rules to determine a schedule of planned order releases

|  | Part C | Part D | Part E | Part F |
| :--- | :--- | :--- | :--- | :--- |
| Lot size rule | FOQ $=250$ | LFL | FOQ=1000 | POQ=2 weeks |
| Lead time(weeks) | 2 | 1 | 1 | 2 |
| Schedule receipts | 300 (week 1) | None | None | 1000 (week 2) |
| Beginning <br> inventory | 0 | 125 | 750 | 2500 |
| Spare parts orders | None | 100 each in <br> week 3 \& 6 | None | none |
| Source of item | Manufactured <br> in house | Manufactured <br> in house | Manufactured <br> in house | Purchase <br> items from <br> supplier |

