


Name:	 UPES UNIVERSITY OF TOMORROW
Enrolment No:	

UNIVERSITY OF PETROLEUM AND ENERGY STUDIES
End Semester Examination, December 2024

Course: Project Management	Semester: III
Program: MBA (All)	Time: 03 Hrs.
Course Code: LSCM8043	Max. Marks: 100
Instructions: Usage of calculator and graph paper allowed.	

SECTION A
10Qx2M= 20 Marks

S. No.		Marks	CO
Q 1	<i>Fill in the blanks. Each blank carries 2 marks..</i>		
1.1	A _____ is a temporary endeavor to create a unique product, service or result.	2	CO1
1.2	PMBOK stands for _____.	2	CO1
1.3	If cost of capital = IRR, then Net Present Value = _____.	2	CO1
1.4	According to PMBOK, there are total _____ project management process groups.	2	CO1
1.5	PERT uses _____ cost estimates to define an approximate range of costs.	2	CO1
1.6	A _____ is a graphical model depicting the interrelationship between the various elements of the Project Work System.	2	CO1
1.7	The _____ is a structured log that maintains summary of all identified risks that can affect the project along with relevant information to manage the risk.	2	CO1
1.8	The triple constraints of project management are time, _____ and scope.	2	CO1
1.9	The full form of WBS is _____.	2	CO1
1.10	_____ is acquiring of goods and services required for the project from outside the performing organization.	2	CO1

SECTION B
4Qx5M= 20 Marks

2.1	Demarcate various phases of project life cycle with the help of a labelled diagram.	5	CO2
2.2	Distinguish between CPM & PERT.	5	CO2
2.3	Critically examine the causes of project failure in India.	5	CO2
2.4	Compare fixed price contracts with cost reimbursable contracts.	5	CO2

SECTION-C
3Qx10M= 30 Marks

3.1	Explain the overall project stakeholder management process in brief.	10	CO3
3.2	Describe the qualities, competencies, responsibilities and challenges of a project manager.	10	CO3
3.3	Discuss the importance of projects in the economic and social development of a country, giving suitable examples.	10	CO3

SECTION-D
2Qx15M = 30 Marks

4.1	Which is the best project among the following projects according to NPV & Payback period? Given that the cost of capital is 14%. All figures are in Million US Dollars.	15	CO4																												
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4.2	A project consists of nine activities whose precedence relationships and their time estimates are as follows:	15	CO4																																																					
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	<p>a) Find the duration and variance of each activity.</p> <p>b) Draw the project network.</p> <p>c) Find the critical path and corresponding expected project completion time.</p>																																																							