



**AIRPORT LOGISTICS-Modeling and Optimizing the Turn-Around Process**

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Further I certify that the work is based on investigation made, data collected and analyzed by him and it has not submitted in any university or institutions for award of any degree. In my opinion it is fully adequate in scope and utility as dissertation report towards the partial fulfilment for the award of BBA(AO) DEGREE.



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## EXECUTIVE SUMMARY

In current years, with the exceptional growth of many low-value airlines competitiveness has extended substantially. Within this opposition, to reap an on-time departure overall performance is a momentous component; for that reason offering the ones airlines with on-time departure overall performance with a foremost competitive gain. On-time departure performance is crucial for airlines to satisfy passengers by way of departing on good enough scheduled time of departure (STD). The most important aspect of accomplishing on time departure is being able to finish the turnaround time of an aircraft within its scheduled time. By thinking about this trouble, optimally scheduling of turnaround time turned into studied on this thesis as a actual case of a low-fee employer. The time period 'turnaround' in airport operations refers back to the length beginning when a flight arrives at an airport and ends when the plane takes off once more. Turnaround operations are acknowledged to play a number one function in plane flight delays. In order for an airline agency to gain most income it has to lessen the plane on-ground time. However, due to upkeep undertaking required via the manufacturer which is associated with the safety of an aircraft and the upkeep tasks as unique within the checklists and as scheduled via the producer/owner/operator and authorised by the worried airworthiness authority, it is hard to lessen the aircraft floor time .Thus ,if the airline wants to increase their earnings ,they have to lower the aircraft turnaround time that is the only variable. Most carrier will try to reduce their turnaround time to be as little as possible.

However, a number of the airways cannot cope with it properly sufficient and could cause the delay of the plane departure, which in flip will bring about a loss of profit, tainted consumer dissatisfaction, snowball impact on consecutive flights.

The have a look at undertaken will attempt to expose that low-fee airlines such as IndiGo and Spicejet have proven a better result in plane turnaround time, with IndiGo targeting 24 minutes prior to departure of TechLog being signed, which proves that we are able to locate most useful options to decrease the TAT. Besides that, a number of the solutions may be applied and used by the low-fee airways that may enhance their low turnaround time. The motive of this have a look at is to discover the disturbances that cause aircraft delays, the activities that take place at some stage in the C programming language of aircraft turnaround, the impact of damage by way of an activity postpone(vital), the response effectiveness and the feasible solutions for reduction of plane delays and turnaround.

One of the Indian airline groups, IndiGo turned into dealing with many delays going on due to subjective scheduling of turnaround operations. In order to solve this hassle some of on-website online visits had been conducted and information became collected from the turnaround operations of Airbus A320-232 kind of aircrafts from the hub airport of the enterprise, Delhi. A mathematical version is then advanced to find an surest time table of operations for 4 specific flight sorts thinking about arrival from a domestic or global port and departing to a home or worldwide port. The goal of the modelling is to minimise the time of completion of the closing operation. There are different studies within the literature which have been fascinated to agenda turnaround operations with heuristic procedures and simulation. This take a look at fills the gap of optimisation with integer linear programming (ILP) in view that there is no other papers used ILP to time table turnaround operations. The problem was solved the usage of mathematical modelling method and an optimisation solver to get the effects for extraordinary scenarios. The effects of the version are then interpreted and Gantt charts of schedules for exceptional flight types are generated. In addition to those, fashions were also run for unique disembarking/boarding patterns and the quickest final touch time of turnaround time changed into determined. It

became concluded that the minimum time of turnaround operations are in domestic-domesti flight type with the use of passenger stair for disembarking and airbridge for boarding. Finally, essential course in every time table have been indexed to indicate the important operations had to be centered.

Considerations had been additionally given to lessen the quantity of manpower required in the turnaround manner. Those considerations were outsourcing the fuelling function to the Indian Oil Corporation( which previously would be performed via the engineering group of workers) and decreasing the engineering body of workers required per aircraft from 2 to one. The airline continues to be running on this case.

## **CHAPTER 1: ITNTRDUCTION**

### **1.1OVERVIEW**

For the business, turnaround operations are one of the maximum crucial methods inside the Airline Industry. Therefore, many airline agencies in particular Low Cost Airlines (LCA) have recently operating on the enhancements on the way to lessen the turnaround time and therefore reduce the time that the plane is spending at the ground. This is an crucial challenge for Airlines choice makers to come to a decision about making plans the turnaround time with a minimum fee and maximum green and quick manner. In this bankruptcy, the LCA and the turnaround operations are explained in precise to give a wide expertise on turnaround operations and the strategies of LCA the use of to schedule the operations and reduce turnaround time.

The structure of this thesis is organised as observe: the trouble which has been mentioned and solved on this observe has been described in short. Aims, goals and methodologies are explained and indicated. Research questions are said

related with the objectives and the scope of the research has been particular. Finally, with the thesis structure, all chapters were delivered regarding to their content material.

## **1.2. Airline Industrial Background**

Airline enterprise is a very big and complex industry which deals with operational troubles from extraordinary areas. Airlines are firmly committed to presenting and retaining a safe and healthy operating surroundings. There are two types of Commercial Air Transportation offerings which might be passenger and load transportations. Passenger airlines bring passengers and a number of them moreover convey small cargo. On the alternative hand cargo airlines are the airlines which can be specially set up to carry most effective cargo. That's why the aircrafts are one-of-a-kind from the passenger airlines'. There are no seats within the aircraft and no passengers allowed into the cargo aircrafts. Since, the hassle discussed on this thesis belongs to passenger airlines, the information related to turnaround operations have been defined thinking about most effective passenger airways due to the fact the turnaround processes are specific.

Airlines always try to minimise their prices and growth their sales as maximum different industries also do. In this context, airways gave a number of significance on lowering the turnaround instances through having an green operational go with the flow. Aircrafts bring revenue to the airways as they're in the air. However, turnaround strategies are taking a whole lot of time which means spending lots of time on the floor. That's why it is crucial for airlines to efficaciously plan their turnaround operations and hold the time minimum (Bazargan, 2010).

## **General Description of the Turnaround Operations**

During this time, aircraft needs to be prepared for the subsequent flight and a few To start with the reason of turnaround time in an Airline enterprise, it's miles the time begins with the arrival of the plane till the subsequent departure operations along with refuelling, baggage loading and unloading, cleansing, catering and passenger boarding/deboarding are had to be executed. These operations are known as as "Turnaround Operations" or also can be referred to as "Ground Handling Processes" or "Ground Operations". The most used list of turnaround operations are stated under:

Chocks on/off

GPU connection

Passenger boarding/deboarding

Baggage loading/unloading

Catering

Cleaning/Tidy-up

Lavatory Service

Potable water service

Routine maintenance check

Fuelling

These operations are handled whilst the plane arrives. However they do no longer necessarily must be achieved in each turnaround. There are extraordinary strategies to the turnaround operations by using low-price companies and complete provider vendors. In the subsequent component, these operations are explained in specific and which operations are treated with the aid of which carrier are explained.

## 1. Chocks on/off

When the aircraft lands to an airport and is going to its pre-assigned parking role, first step is to location chocks in front of and lower back of the tires. The reason is that preserving the breaks throughout the turnaround process is something unfavourable for the aircraft's brakes and that's why as soon as the chocks are placed, the captain should leave the breaks.



**Figure 1: placing the chocks.**

Hence, the plane is stored stable and secure during the turnaround technique. Before the plane moves to depart the parking role, chocks are need to be taken out. No rely the airline is low-value or complete carrier, this process is treated in every turnaround of the plane. At Indigo, chocks are positioned on forward of the nose wheel and four chocks placed on the aft of foremost wheels. Indigo had experimented with numerous methods of setting chocks and that may be extracted from numerous GICs that come time and again.

## 2. GPU Connection

After putting chocks, any other critical process is to attach Ground Power Unit (GPU) to the aircraft. GPU is an external electricity supply which helps the

plane to use the electrical system inside the aircraft while staying within the parking function (during the turnaround method) for the reason that plane shuts down its engines. Depending on the parking function, energy either can be furnished with a cable from the aerobridge or if the plane is parked in remote stand position, then the handling agents carry a transportable GPU and join it to the aircraft.

### **3. Passenger Boarding/DE Boarding**

Passenger DE boarding and boarding can be visible in two unique approaches relying on the parking role of the plane. If the aircraft is parked on the faraway stand, then passengers are DE board and board to the aircraft through passenger(pax) stairs and they may be brought in front of the aircraft or to the terminal building through shuttle buses. On the alternative hand, if plane is parked in front of the terminal building, then there are two alternatives once more, to board/DE board via pax stairs or thru aerobridge. Most of the low-cost airways keep away from using aerobridge for the reason that it's miles more pricey. They pick pax stairs as an alternative or aerobridge.

### **4. Baggage Loading/Unloading**

Baggage loading and unloading is one of the most time taking techniques during the turnaround. In order to dump and load bags, baggage handlers who paintings for a ground managing agent method those operations. First of all conveyor belt is positioned to the luggage compartment after which one or extra luggage handlers move interior and sell off luggage and placed on the conveyor. When the baggage arrives on the quit of the belt, it is loaded to the luggage tug and brought into bags area within the terminal. The loading system begins after the check-in finishes or if there are enough quantity of luggage to load. The loading procedure is the alternative of unloading.



**Figure 2: Baggage/Cargo Loading/Unloading**

## **5. Catering**

Catering is dealt with by using catering companies which the airline is working with. Most of the whole carrier providers request catering in the turnaround procedure since they serve food to absolutely everyone in every flight. The catering is dealt with thru high-elevate catering trucks that are positioned to the left ahead and rear doors of the plane where the galleys are. If the aircraft is huge body, there may be more than two doors and the catering could be handled from every door.



**Figure 3: Catering**

During loading method of the whole trolleys, the empty ones are unloaded. However, if it's miles a low-fee service's aircraft (that are specifically slender body aircrafts), then catering does now not necessarily should be achieved in every flight due to the fact now not many passengers buy meals at some point of the flight. That's why caterers load trolleys in line with the predicted amount on the way to be enough for 2 or greater flight legs.

#### **6. Cleaning/ Tidy-Up**

Cleaning process begins after passengers are disembarked and maintains until boarding. Many full service airlines take cleaning between every flight leg. However, low-fee vendors do now not take cleaning except it's miles without a doubt vital on the grounds that there isn't always a whole lot food consumption in the course of the flight. Instead of taking cleaning, cabin attendants "tidy-up" the rubbish and take out whilst the plane arrives. This offers them the opportunity to reduce turnaround time and reduce cleaning fee of deciding to buy cleansing sellers.

#### **7. Lavatory Service and Potable Water Service**

Lavatory provider deals with the drainage of the used water in particular from toilets whilst portable water carrier reloads clean water to the plane. A rest room drainage truck and portable water truck is placed on both again sides of the plane. These operations do no longer must be achieved between every flight for low-fee airlines. There is a intake restrict of clean water in which the purser tests and asks for water deliver if it's far underneath the restrict. It is likewise the same for lavatory service. If the fullness of used water exceeds the predetermined degree, then the lavatory carrier is requested.

## **8. Routine Maintenance Check [ Pre-flight Inspections and Transit Inspection ]**

Maintenance of the aircraft have to usually be accomplished in before each flight to check everything is running nicely which can be referred as pre-flight tests. The plane technician goes across the aircraft and tests a few parts of the plane and also adds engine oil and filter if it's far wanted. This is a habitual operation which is a must to do.



**Figure 4: Transit Inspection**

## **9. Fuelling**

Fuelling is finished by using a gasoline company both through gas tank which includes gasoline internal of the tank or thru hydrant dispenser car that's connected to the floor to dispense the fuel and transfers it to the aircraft. During the fuelling procedure, because of the safety, there must not be any passengers in the plane. That's why fuelling starts offevolved after disembarking of passengers and finishes before boarding of passenger. However, if the flight is a switch flight where the passengers want to attend inside the aircraft, the fuelling can be furnished handiest with the guidance of hearth brigade. At Indigo, refuelling with passengers on board is executed by using following a unique SOP. The cockpit is required to be manned even as the other body of workers monitors the fuelling manner.



**Figure 5: Refuelling**

### **1.3 Problem Definition**

This study is based totally on a real case of one of the Indian low-fee airline groups, Interglobe Aviation Limited, 'Indigo'. It is the marketplace leader in aviation as of now , with a marketplace share of 36.7% in its pocket. Since it is a real case, the problem which has been discussed and solved in this thesis is primarily based on a actual hassle as properly.

As it changed into discussed at the history records, optimally making plans of turnaround operations for low-value airways is very vital considering that every 2d of the plane staying at the floor make company loose earnings. In that experience, the airline organisation become having troubles of now not completing turnaround procedures on time consequently causes delays. That's why, the business enterprise wanted to reschedule their turnaround operations optimally the usage of updated records collected from the hub airport of the corporation. Moreover, the agenda that the agency the use of become not

scheduled with an optimisation device. That's why the reliability of this time table turned into now not high sufficient.

Based on these concerns and problems that the enterprise is going through, they have requested to agenda their turnaround operations for four specific flight kinds which are for the aircrafts arrived from a home destination to the hub airport and departs to a home destination, arrived from a home port and go away to an worldwide port, arrive from an international port and go away to a home port, eventually arrive from an worldwide port and depart to an global port. The principal motive of thinking about flight kinds is due to the fact operations or the length of the operations can differ from one flight kind to some other. Moreover a selection was had to be taken for the airways about which deboarding/boarding fashion have to the corporation use which will achieve minimum turnaround time. There are 4 exclusive styles of boarding/deboarding method inside the turnaround method. First of all deboarding and boarding passengers via pax stairs. Secondly, deboarding and boarding passengers thru airbridge. Third option is deboarding passengers from airbridge and boarding from pax stairs. Final one is deboarding passengers from pax stairs and boarding them thru airbridge. They expect to have 16 exceptional schedules for four distinct flight sorts and 4 unique deboarding/boarding patterns.

#### **1.4 Aim and Ojecticves**

The purpose of this examine is to generate an optimised schedules profile of the turnaround operations of a low-cost airline even as accomplishing the minimum of entirety time through the usage of mathematical modelling.

There are several targets of this take a look at where every of them is anticipated to be executed at the stop of the observe. These targets are indexed beneath:

1. To review nation of art practices in the location of turnaround operations in special varieties of airlines and application of mathematical modelling on this region.
2. To cope with the logic of the operations that contemporary low cost airlines are making use of for their turnaround methods.
3. To accumulate statistics of the turnaround operations from the hub airport of the employer.
4. To increase a mathematical version of different flight sorts inclusive of boarding/deboarding fashion alternatives of turnaround operations for indigo Airlines.
5. To pick out the crucial course for each schedule a good way to spotlight crucial operations
6. To compare turnaround times of schedules and decide on the best schedule with minimum time.

## **1.5 Methodologies**

Research methodologies used on this thesis shows the techniques which might be applied to achieve every objective. These methodologies are listed beneath in an order to correspond to every objective above.

1. Literature Review of previous research to have a fundamental idea which gear and strategies had been used in this place (to fulfill objective 1).
2. Observation, glide chart and process mapping (IDEF0) techniques to present and recognize logic of the contemporary situation of the ground operations (to fulfill targets 2 and 3).

3. Stop watch, on-site visits and other established interview techniques (to fulfill goal three). Also video recordings have been used to assist the expertise of diverse strategies inherent in Aircraft Turnaround.
4. Mathematical Modelling technique (Linear Programming) to symbolize and solve the hassle (to fulfill objective four).
5. Critical Path method to locate the crucial operations in every schedule (to satisfy goal five).
6. Experimental design and evaluation if you want to state scenarios for different turnaround schedules and improvements (to satisfy objective 6).

## **1.6 Deliverables**

Deliverables predicted from this studies are the results of the goals. These deliverables are listed under for each of the above targets.

1. A complete literature overview on “the importance and practices of turnaround techniques” and “the application of mathematical modelling in floor operations of those airways”.
2. Process Map and Flow Chart diagrams of the modern turnaround operations of Indigo Airlines.
3. Gathered and indexed facts from the applicable statistics series manner.

4. A mathematical version to mimic the modern-day problem.
5. Gantt Charts of various scenarios to advocate as a new time table for the organisation and to pick out essential course.
6. Best schedule based totally on minimum turnaround time among proposed different eventualities.'

### **1.7 Research scope**

Purposes of this studies are first to speak about the turnaround operations in low-value airlines and overview preceding studies inside the location of scheduling of turnaround operations. Other motive is to increase a linear programming model the use of mathematical modelling approach which minimises the turnaround time. However as much as this degree, mathematical model considers sources (team of workers) who are concerned to those operations. Because of the time boundaries, with a few assumptions, the revised model is proposed with out the attention of sources.

As a very last cause, the case observe has been discussed and revised version has been adapted for a low-price Indian airline agency. From the final results of the version, schedules for exclusive flight kinds are proposed and critical direction are diagnosed. The great time table is selected based totally at the minimum turnaround time and compared with the turnaround time of the prevailing schedule. Further studies are proposed and the way task performed turned into defined using challenge control gear and strategies.

This thesis does now not involve heuristic algorithm to remedy the mathematical modelling because of the time challenge and does now not consist of certain time table of turnaround operations of the organization because of confidentiality predicament.

## **1.8 Research Hypothesis**

Thesis structure has been composed to be able to supply a brief idea about how this dissertation changed into held regarding to the discussions in every chapter. It courses to locate the chapter of predicted facts. According to the bankruptcy content material, the shape is offered below :

Chapter 1 is the creation chapter in which a short introduction is explained. Background of the airline enterprise particularly how they procedure their turnaround operations are presented. Problem that has been discussed via the dissertation are recognized. Lastly, challenge intention and objective are defined and addressed.

Chapter 2 is the literature overview bankruptcy wherein all of the literature about modelling turnarounds and turnaround improvements, plane rotation and put off impacts and passenger/luggage/cargo waft are reviewed and defined. Gap in information in these areas are identified.

Chapter 3 explains the studies methodology including the research approach, layout, approach, information collection, sampling and research tool. Moreover version development and formula of the mathematical version is provided in this bankruptcy.

Chapter 4 outlines the case take a look at which has been conducted in a low-price operations in the enterprise the usage of go with the flow chart and process map. Assumptions and the revised mathematical model based at the assumptions are offered. Finally implementation of the model is confirmed and gear and techniques used within the improvement of the model are addressed.

Chapter 5 is the end result evaluation chapter in which the comparison of turnaround operations based totally on flight types and deboarding/boarding styles are provided and mentioned. The schedule with the minimum turnaround time is found out. Finally, average assessment of schedules and turnaround instances are confirmed.

Chapter 6 specializes in the belief of the dissertation and feasible future works. Critical assessment of the dissertation and training learnt is supplied. Finally, a number of the assignment control additives such as risk control and time control are explained.

## **CHAPTER 2: LITERATURE REVIEW**

### **2.1 Introduction**

There were many studies concerning airline turnaround operations inside the beyond and in particular maximum of them are finished to acquire the maximum green turnaround approaches by aiming specific goals. In this chapter these targets, methodologies, equipment and techniques which might be explored to locate solutions are diagnosed and significantly analysed to base this have a look at on authorized research and theories.

The associated evaluations are classified thinking about their elements. These categories are as follows: Problems impact on turnaround instances which includes modelling turnarounds and turnaround upgrades, aircraft rotation and put off affects and passenger/baggage/cargo flow.

## **2.2 Previous Related Work and Practices**

### **2.2.1. Modelling Turnaround Operations**

Review of modelling plane turnaround operations is one of the most essential areas for this thesis and for the Low price Airline Companies for the reason that low cost airlines are looking for an efficient plan which minimises the turnaround time (the time that aircraft spend at the floor among flights). Hence on time departure overall performance will increase without taking place greater cost after an awesome modelling of turnaround operations. The turnaround operations also can be referred as floor operations or pit-fore stall operations especially by means of low fee airways.

Aircraft turnaround modelling has been studied oftentimes in preceding literature via using distinct methodologies; in particular simulation, dynamic programming, heuristics, petri-nets and fuzzy models. All associated articles about the turnaround modelling had been mentioned underneath.

Sanz de Vicente (2010) had used a CAST simulation model to analyse the one of a kind eventualities in ground dealing with. The first method to the problem was by means of the usage of Microsoft excel, to create Gantt Charts for four extraordinary scenarios. Those situations cowl the ground operations of low-cost and conventional service in step with their parking positions (apron or terminal). The 2d approach is simulation with CAST GH (Comprehensive Airport Simulation Tool Ground Handling), that's a simulation tool developed by means of Airport Research Centre. It is used to analyse the turnaround time and crucial direction, as well as time table aircraft and ground dealing with gadget. The motive of the CAST simulation version is to expose the turnaround procedures like in the airport environment and discover the critical course. Most essential objective is to allocate the associated assets to every operation which isn't feasible to do in excel. HAW Hamburg became the airport that the take a look at has carried out as a case take a look at. The facts for turnaround operations had been accrued in there from the video data. Collected facts (duration of every operation) turned into statistically tested in

Matlab software to use it as an enter for the simulation. Most of the values were distributed as non-linear and normal. After walking all of the situations, it was discovered that the crucial route is disembarking/embarking passenger technique and loading /offloading bags manner. The cost of each operation turned into additionally delivered to the simulation model. Hence, the decision of choosing the version with the least fee and least turn-time have become less complicated. In order to reduce the turn-time and fees, some improvement configurations have been recommended such as foldable passenger seats, sliding carpet, reduction of the peak of cargo decks and were suggested for use inside the ALOHA undertaking that's aiming to locate new configurations for low fee aircrafts accomplishing less turnaround time and price. This observe is a good start in terms of scheduling the turnaround operations and finding a crucial course. However CAST simulation version that's used to locate an efficient floor handling has already been advanced. That's why it'd were higher to introduce a brand new simulation version which is scheduling the turnaround operations, locating the bottleneck operations through thinking about aid limitations.

Norin et al. (2012) have advanced a simulation model for the logistical turnaround operations. In addition to this, an optimization de-icing car scheduling model become proposed. The most important objective of each fashions is to observe the possibility to come up with an stepped forward airport logistics in terms of usual overall performance through optimizing the de-icing operation belonging to the turnaround. ARENA Simulation changed into used as a device and the optimization set of rules has been embedded to the simulation. The have a look at became carried out in Stockholma Arlanda Airport as a case have a look at and the information became supplied from there. According to the conceptual version of turnaround operations; turnaround starts offevolved with the on-block and continues with sell off baggage, fuelling, load baggage meanwhile de-boarding, cleansing and catering, boarding and at the equal time water and sanitation. After a majority

of these operations are completed, the de-icing starts offevolved and then the turnaround give up with the off-block. This is the waft of the turnaround operations used on this simulation version. After optimizing the de-icing procedure and integrating the model to the simulation and solving them, the efficiency has been compared among 4 specific eventualities. Scenario 1 was run with out de-icing operation. The 2d scenario considered the de-icing however just the existence of the operation. In the third and 4th state of affairs, the 2 specific greedy solutions from optimized de-icing had been used. The results indicated that scenario four that is optimized for overall airport overall performance gave a better outcome than state of affairs three that is the optimized time table only for de-icing employer; and state of affairs 2. It is also concluded that by scheduling every operations within the turnaround, a higher performance and efficiency could be carried out at the airport. This study proposed a special way of technique to the boom on the overall performance of normal plane turnaround activities with the aid of suggesting to schedule each operation in itself and in the end to mix them in one simulation version to see the performance. The lacking component on this take a look at isn't always taking the opposite scenarios inclusive of passenger embarking/disembarking from 1-2 doorways or parking role of the plane into consideration.

Another hassle inside the turnaround modelling area has been studied by way of Kunze, Oreschko and Fricke (2012). A Monte Carlo Simulation model has been advanced to version the turnaround operations. In this version, the stochasticity of turnaround operations had been calculated and used for each combat thinking about the operational and strategic facts. Moreover, a delay version was advanced for you to make the model greater realistic. Cost and assets were no longer taken into consideration on this paper. Most importantly the have a look at turned into adapted to a enormously computerized operation surroundings. The turnaround operations begin with in-bock time and finish with the off-block. Basic operations have been considered in this paper

inclusive of deboarding, catering, cleaning, loading, unloading and boarding. Buffer instances were also taken into consideration and introduced to the model. The essential goal of this model is to achieve a particularly automated level on the way to react to the delays. By introducing the sensor technology (RFID) or checkpoints (such as in cleaning), achieving this automation stage has been aimed. Frankfurt Airport became referred to to show a delay sample as an instance. As a result of this have a look at, it's far concluded that according to the created fashions, it is possible to gain a better turnaround within rather automatic environment

Mao, Roos and Salden (2009) developed a stochastic programming version to time table plane floor operations. The mathematical version has been written as a value of the sources and makespan of the turnaround technique. In the answer element multi-agent assignment scheduling hassle inside uncertainty. Multi-agent scheduling tries to consider marketers that are plane and turnaround operation holders. That's why both retailers will effort to perform their personal goals. The objective for the resource retailers is to decrease the resource utilization versions and the fee occurred with this alteration. On the opposite hand, for the plane agent, the goal is making an attempt to minimise the exchange-off among the minimal allocations or usage, precedence based centralised heuristics have been used to solve the MPSP (Multi-mission scheduling programming) whilst genetic algorithm become used to discover the distribution of the near premier slack time. For the MPSP model, the unique sequences of turnaround operations have been taken into consideration with distinctive plane types and simulated in an airport environment. Results showed that, centralised scheduling heuristic is one of the great version in phrases of overall performance whilst in comparison to other in the cooperative on-line scheduling scheme. The eventualities which can be carried out in a actual surroundings confirmed that the uncertainties of the turnaround activities are being considered with the aid of the model and converge to a consistent country. This paper shows an in depth task scheduling model

considering resources and heterogeneous marketers. The mathematical version turned into evolved from a activity store scheduling angle. Hence the answer time of the trouble is very huge and reaching the most advantageous answer is not possible. Integrating the dealers' decision to the problem is a excellent technique to the turnaround scheduling trouble.

Van Leeuwen (2007) has advanced an severe decoupling model as an airport making plans method. The hassle consists of 2 phases. In the primary segment, a strategic plan changed into evolved which suggests the plan of the turnaround operations up to two month previous to the real coping with date. The different segment turned into to broaden the turnaround operations once more just 2 h time that is the tactical selection. The main situation of these model are to first plan a stand allocation plan by way of considering the actors in each methods after which to make small modifications in the real strategic plan in keeping with the state of affairs happening at that time. The cause of the primary version changed into to limit the coordination among actors inside the planning segment. On the opposite hand to locate the best stand allocation plan in step with the small modifications made via neighborhood planners with recognize to the particular airport constraints. In these fashions the used turnaround operations are particularly luggage and load dealing with, de-boarding and boarding of the passengers, cleansing, catering, fuelling (which was identified to be treated between de-boarding and off-blocks) and eventually maintenance. Sub-obligations such as pre-boarding, cabin group boarding, cabin test and positioning and removal of the blocks cones have been no longer taken into consideration a good way to maintain the domain easy. The approach that turned into used in this paper changed into the temporal and decoupling and also Simple Temporal Network representation. After models are solved grade by grade the usage of Simple Temporal Network, the solutions have been presented. This paper again is a different technique to the problem by means of the usage of decoupling methodology. The usage of Simple Temporal Network is a good device to symbolize the

instances and make it to apprehend without difficulty. However, this paper did not keep in mind a number of the sub-strategies of turnaround operations inclusive of cabin-crew boarding and positioning of the motors. Moreover, exceptional situations of parking role or flight kind differenced have not been taken into consideration. Ours before the actual .

Another approach is made by Han, Chung and Liang (2006) to the planning of the turnaround trouble. The fuzzy essential route method has been evolved in airport shipment floor operations. In this version, all the activities were calculated as fuzzy instances and priority relations had been considered as constraints. The problem has been developed as a case examine in Chiang Kai-Shek (CKS) airport with eight month amassed records. The ground operations concerned to this hassle turned into cargo operations which makes this paper different from other papers within this name. The objective of this examine become to find a critical course the usage of fuzzy operations and instances. The solutions created the networks and corresponding crucial course. The decision makers have also been taken into consideration in this version and the output can be altered in keeping with the ones decisions. The fuzzy crucial route technique is a unique perspective to version the floor operations and it became well represented. However, the floor operations had been most effective for the cargo not for passenger and baggage handling operations. It would in all likelihood be more complex if the passenger and baggage operations were considered and the area of the trouble might increase. Fitouri Trabelsi et al. (2013) had evolved an online decentralised control shape the usage of fuzzy formalism. The version concentrated on ground dealing with management problem at airports. In the second one a part of the hassle a heuristic method were recommended to remedy the multi fleet allocation trouble. The objective of the decentralised multi-fleet control trouble is to minimize the floor dealing with variable expenses and minimize the tour distance among airport fleet that are in fee of ground coping with. The reason of on-line floor dealing with multi-fleet fuzzy heuristic is to lessen the delay to

the minimal while assigning every ground dealing with cars to the aircrafts. The heuristic start with ordering the flights according to their anticipated arrival times to the airport. Fuzzy times have additionally been taken into consideration whilst developing the heuristic. A case observe become conducted in the Palma de Mallorca Airport (PDM), for this reason all data belongs to the operations in that airport. Different situations were considered considering that there are exceptional sorts of fleet in the airport at the equal time. It changed into concluded that the cooperation among form of tactical selection makers had capable of supply an green ground dealing with multi-fleet management structure. The model was greater focused on the airport facet in preference to the airline. The angle turned into now not at the airline's aspect in which it's miles range from this thesis.

Vidosavljević and Tošić (2010) had advanced an plane turnaround version the usage of petri nets (PN). The version includes the turnaround operations along with air-bridge positioning/elimination, passengers disembarking/barding, portable water, catering, rest room carrier, baggage loading/unloading and fuelling. In the improvement phase of the model, the airport was the attention of the trouble; for this reason the allocation of sources (floor managing system, personnel, plane stands) was one of the functions of this mode. The different objective become to hold the performance of the turnaround operations. The essential route technique has also used in this trouble to locate the operations which can be within the essential direction. There have been exclusive equipment used inside the modelling of the turnaround which are Petri Net types: Coloured Petri Nets (CPN), Timed Petri Nets (TPN), Stochastic Petri Nets (SPN) and Hierarchical Petri Nets (HPN). According to the two exceptional experiments at the modelling of turnaround, experiment 1 that's the automated assignment approach had given a better result in terms of minimum departure delays whilst it's far compared to the experiment 2 (strict gate assignment approach). This examine confirmed that the evolved model is applicable to any airport operations and can be used at almost all of the phases

from strategic to operational. Study indicates the importance of using the petri-nets within the place of turnaround modelling. However, this paper differs from this thesis in the point of the vicinity of consciousness that is the airport perspective.

The very last approach to the turnaround modelling is Gomez and Scholz's (2009) paper which is about the improvement of turnaround operations for a low fee airline. The Direct Operating Cost Method has been used to analyse the upgrades. With this method it's far aimed to acquire the least steeply-priced improvement among the turnaround operations. One of the improvements that have been suggested become to apply a extra independent plane in which Automatic Push-returned System is used. The different improvement become to apply air stairs which is the form of stairs incorporated inner of the aircraft. Using the 1/3 door at some point of the disembarking and boarding is another opportunity. After analysing the Direct Operating Cost of every scenario, it become concluded that for an A320 aircraft, the cost of integration of air stairs, a sliding carpet and an automatic push-returned system is three.45% decrease than the normal A320. This study showed the importance of turnaround operations and its effect on the direct running expenses. However, it might be higher to show those outcomes of development in phrases of turnaround time and charges via growing a mathematical or a simulation version.

### **2.2.2. Aircraft Rotation**

Another hassle type which aircraft turnaround time was mentioned is Aircraft Rotation Problems. Aircraft rotation additionally called aircraft routing, tail undertaking or aircraft undertaking is the allocation of each aircraft to flight legs which will reduce the operating fees or to growth the revenue. Many rotation problems has blanketed the turnaround strategies when you consider that each leg of an plane calls for the turnaround tactics therefore has an impact at the rotation.

Most of the studies which might be performed within the location of aircraft routing used mathematical modelling and simulation as a methodology which incorporates the length of the turnaround. That's why before modelling the turnaround, it's far crucial to recognize how the turnaround time has an effect on plane rotation troubles.

Wu and Caves (2002) developed an aircraft rotation model in a multiple airport surroundings the use of simulation. In the improvement method, sub fashions are considered. One of them is plane turnaround version and the other one is enroute version. The plane turnaround version that is the point of interest of this have a look at emphasises the turnaround operations in the airport. On the opposite hand, inside the enroute model, the flight time of the plane within the airspace became taken into consideration. The intention of this observe is to develop a model in which the time table punctuality become progressed since it has a significant effect for the airline organization in phrases of cost and revenue. The information turned into used from a Indian agenda airline as a case look at and the plane rotation version's performance became proven. The end result of the simulation model showed that the overall performance of departure and arrival punctuality, delay and expected delays within the rotation schedule size turned out to be good. After the implementation of the version into the case take a look at, it was observed that the operational efficiency of aircraft turnarounds and the plane rotation time table layout impacts the promptness of plane rotation. This examine is essential in phrases of expertise the significance of turnaround time within the aircraft rotation and the relation with rotation time table. The turnaround model has best considered the passenger and load go with the flow. Fuelling, smooth water deliver and lavatory drainage offerings can also be taken into consideration. Instead of finding an most fulfilling schedule of turnaround operations, the uncertainties and delays were considered.

The second study in this region became additionally written by means of Wu and Caves (2004). This time, a Markov simulation version has been evolved to

look the operational uncertainties taking place from aircraft turnaround operations. In addition to Markovian simulation version, Monte Carlo simulation has been used to get the uncertainty of operations and flight punctuality. As they have considered the departure and arrival punctuality in their preceding paper, they have got used a specific approach to the trouble using Monte Carlo and Markovian simulation approach. The turnaround operations that they have got taken into consideration on this paper is sort of the identical but in addition to the passenger and baggage waft, they taken into consideration the cabin cleansing. With those simulation models they have got aimed to have a brand new technique to the performance aircraft turnaround operations at an airport by using investigating how plane turnaround efficiency is related with the schedule punctuality. The case examine changed into handled in a indian Airline company and; the effects and comparisons are based totally at the facts which become accumulated from that airline. The simulation effects and evaluation confirmed that, there is a relation among the departure punctuality of a turnaround aircraft and the scheduled buffer time. As a result, the mode is applicable to any airline to apply in ground operations which will increase their operational performance of plane turnaround. In general the reason of this observe isn't always the same as optimally scheduling the turnaround operations. Only fundamental ground operations have been taken into consideration and the options which includes parking positions of the plane or examining the operations in phrases of domestic and global have been now not talked about. In the other observe through Wu and Caves (2004), a stochastic mathematical model has been used for the optimization of plane turnaround time at an airport. The analytical version simulates the efficiency of plane turnaround performance considering the operational costs. The objective of this take a look at is to reduce the cost of productiveness and to limit the machine expenses. Operational uncertainties and buffer instances are taken into consideration in this version. This paper is very just like the Wu and Caves (2004) in phrases of purpose of the study

however the technique inside the preceding one became simulation at the same time as this look at is concentrated on stochastic modelling. In the technique of the hassle, the fee functions which includes device fee and put off fee capabilities have been supplied and a mathematical modeling with stochastic times was built. As a result of this examine, with the aid of minimising system charges, the punctuality of turnaround overall performance become finished by means of the use of schedule buffer instances. It was also found that the advent punctuality has a remarkable impact at the departure punctuality of the plane. Moreover, related to turnaround operations, the turnaround time distribution of an plane is being effected by the scheduling of buffer times. This paper proves the relation of buffer time scheduling, turnaround time, turnaround efficiency and arrival/departure punctuality thinking about operational prices. However the certain time table of operations which can be used in general, not in an operational manner was no longer defined.

According to Wu (2005), inherent delays takes place due to the fact not scheduling enough buffer times and stochastic obstacles in airline operations. In order to discover a dependable airline agenda a Markov Chain algorithm and a discrete occasion simulation has been used. As the modelling of turnaround is the primary subject of this thesis, it's miles crucial to explain the goal of turnaround model and the strategies used to increase this model. The principal reason of this observe in standard, is to assess the flight operations of airline schedules whilst examining the impact of put off propagation to reap time table reliability. The turnaround version become evolved in two techniques. First of all in Markov Chain set of rules has been created after which carried out via Monte Carlo simulation. Discrete-event simulation was used to model the other plane offerings which includes renovation checks and fuelling. Because of the uncertainty of those operations, Discrete-event simulation changed into used to assist the Markov Chain. All facts turned into gathered from a Indian service and the result of those information which were run in simulation fashions confirmed that the stochasticity of flight operations

in an airline needs to be considered so that you can time table the operations reliably and to avoid delays. Moreover, buffer instances are had to be used to create a proper time table with minimum delays propagation. In this look at, the turnaround times were calculated by means of considering the punctuality and delays. Finding the top-rated schedule became not legitimate for this hassle because the simulation version became used and the exact operations had been not taken into consideration in the simulation modelling of turnaround operations and duration of every operation.

Adeleye and Chung (2006) evolved a blended network and simulation version to discover a contingency collection of turnaround operations which might be protection and logistical operations. The develop version allows to analyse the effect of delays as well as to peer the impact of various logistical and maintenance turnaround operations. Therefore, the purpose of this have a look at is to discover a extra affective contingency plans where those delays were reduced to a few factor. A flow chart of turnaround operations had been presented together with the operations: passenger deplane, luggage offload, catering, fuelling, cleansing, protection, passenger enplane and baggage upload. Moreover, Arena simulation version has been used to simulate the turnaround operations the usage of relevant distribution operation times. Finally, on the experimental design component, the model became supplied as a network diagram to see the activities which can be in critical direction and which has slacks. According to the analysis, the activities which might be in the crucial course are baggage offload and add. The studies outcomes showed that without any delay within the turnaround operations, the time table will continue to be the equal but if any of the activities not on time extra than their slack time or if the operations on the important path are delayed, then the described buffer times can be considered via the airline organization as a result assist to plan the turnaround. The examine indicates the tremendous of scheduling the turnaround operations.

Using a network model to identify the critical path is significant for the experimental design and to see the slack values. The last model where the simulation was used is from Fricke and Schultz (2009). A Monte Carlo simulation model has been developed for each delay category to see the delay impacts onto turnaround performance. The objective of the developed model is to dynamically schedule buffer times in order to avoid delays occurred during the turnaround operations. The sequence of turnaround operations used in the model was identified from the Aircraft Operation Manual for aircraft type A380. According to the data collection the critical path was identified as de-boarding, cleaning, catering, fuelling and boarding. Delays for each operation were also recorded and inputted to the model. According to the analysis of the MC simulation model's results, it was achieved to decrease in en-route delay around  $\mu = 4.5$  minute. Furthermore, the stochastic model has proved that the arrival delay can be reduced to 33%. This study is very useful in terms of minimizing delay propagation and optimal time buffering. However the scheduling of turnaround operations were not considered in detailed and the aircraft model is different from the one used in this thesis.

Sherali, Blish and Zhu (2006) have mentioned the numerous blended integer programming models for the fleet undertaking hassle. The most important fashions which are related with the turnaround are the mathematical model of Abara (1989): Basic fleet undertaking model the usage of a connection community structure and the model of Hane et al. (1995): Basic fleet venture version using a time-spaced shape. The turnaround idea on this version (using connection network structure) takes place to make the flight connections arrival and departure of a flight feasible with the aid of taking attention the minimum turnaround time between them. On the other hand, in the second model wherein the time-spaced structure has been used to outline what kind of representation is wanted to be constructed and the way long turn-time need to be added to the appearance time of the aircraft. Other incorporated fleet venture models has also been taken into consideration. However, the main part

this is being focused in this thesis is the fleet mission model the usage of a connection network shape and a time-spaced structure on the grounds that it's miles related with the turnaround instances. For the FAM the use of a connection community, the objective is to maximize the anticipated revenue and reduce the operating value. The goal of the only with time-spaced shape is to maximize revenue or to minimise the task value. From the authors' angle, the turnaround importance on this area changed into emphasised. This evaluate showed the other regions and models in which the turnaround time is being considered has been presented and discussed. Lan, Carke and Barnhart (2006) have proposed a different technique by using developing a blended-integer modelling with stochastically generated inputs. There are techniques to the hassle which can be routing plane and retiming departure times of flights. The primary awareness for the thesis is the first part of the problem wherein the turnaround time become considered. After the development of the mixed-integer programming version, an algorithmic approach has been used to resolve the hassle.

A slack variable become defined as the distinction between planned turnaround time and minimal turnaround time. The goal of the model is to formulate the strong aircraft preservation routing version. The historic records of a prime U.S. Carrier from 2000 has been used to fed the model and analyse the consequences. The solution method used on this trouble become "Branch-and-charge that's the linear programming rest of department-and-sure solved the usage of column generation at each node of the branch-and-sure tree." The set of rules changed into solved using C++ and CPLEX 6.Five. As a result of this observe, the on-time performance turned into stepped forward whilst the range of passenger disrupted had decreased. By adding the turnaround time, this take a look at confirmed that the delay propagation may be reduced substantially. Therefore, the need for to time table the turnaround in an most appropriate manner is crucial.

According to the paper of Jiang and Barnhart (2013), with the intention to permit software of dynamic scheduling in hub-and-spoke operations, they have got evolved robust time table layout models and algorithms. The version particularly considers flight re-fleeting and re-timing. As the focal point is the turnaround (floor) operations, the minimal time wanted to turn a one kind of plane in a leg may be determined inside the model as a parameter. The float also includes floor arcs which show the stay of the plane at the floor on the equal place. The cause of this version is to maximise the variety of route connections with admire to their revenue. There are models formulated and for the answer method, column technology and a decomposition-based technique were used. The results were tested in step with the facts that's amassed from a US service as a case examine. The version was applied in C the use of ILOG CPLEX 9.Zero. The outcomes proved that the profitability of the strong time table layout approach increases as the demand variability rises. This paper showed any other method to the aircraft rotation trouble the use of a dynamic agenda version. As a further improvement, the author can keep in mind first optimally schedule the turnaround operations and finding the turnaround time and use this time in their model which may result in extra practical end result.

Haouari, Aissaoui and Mansour (2009) have evolved community waft-based totally heuristic fashions for the plane fleeting and routing problem (AFRP). First of all a zero-1 programming method is used as a heuristic and the decrease bound computation has been discussed. The second heuristic approach is -section community go with the flow-primarily based heuristic. This model has been defined with two levels inner. Phase 1 to resolve successive linear venture issues on the way to use them to build an initial answer. In Phase 2, the minimal price float hassle has been solved to build an stepped forward answer. The goal of all of those models is to expand such algorithms that can be solved rapid and be optimisation-based totally. The focus part once more is primarily based at the turnaround time and how

they've used it of their version. As an input, they have had the hobby constraints which can be turnaround time restrictions used inside the AFRP model. The hassle has been carried out with the real-facts given by means of Tunis Air and in step with effects passed off from the version using those records, it became proven that the proposed algorithm can always generated near-most advantageous solutions which can be less than 1% and done very short CPU at the same time. This paper is a great instance of how the turnaround time has an effect on the plane fleeting problem. The turnaround time is laid low with many elements and people factors affects the turnaround time. However on this paper those affects and the way the turnaround time is identified haven't been mentioned.

Weide, Ryan and Ehrgott (2010), has advanced heuristic models for plane routing and group scheduling. Previous studies have worked to remedy each models (group pairing and plane routing) by optimizing them independently. In this paper, it turned into aimed to clear up fashions with an iterative method to growth the robustness and reduce the price. Domestic airways schedules' information became used and the consequences had been analysed. According to these results, it changed into completed to increase the robustness with much less cost while it is compared with the alternative studies. In addition, the turn-time concerned on this version defined because the time between arrival and departure of the plane and a relation is built with take a seat-time (the time that team spent on the floor among arrival and departure of the aircraft). The relation is explained as follows: minimum turn-time is constantly less than or same to the minimum sit-time. It is also mentioned that defining the turnaround length may be very vital and there is a exchange-off between delay value and the possibility value taking place because of aircraft being on the floor in place of the extra buffer time for turnaround. That explains the importance of defining the turnaround time in precise by using considering all of the distinct operations. That might have been some other discussion in this paper.

### **2.2.3. Modelling of Passenger, Baggage and Cargo Operations**

Airports are complex places in terms of passenger, bags and cargo dealing with. A passenger is going via collection of operations which will board the plane. Meanwhile the bags of that passenger follows a special path and operations and loaded to the same aircraft that the passenger turned into boarded. Since there are many operations and procedures for passengers and baggage/cargo, it's far important to see the float of these operations. That's why, these flows have been specifically modelled in simulation and the bottleneck procedures have been recognized. The following literature overview provides a brief expertise how these flows are modelled, wherein the bottlenecks specially are and the impact of the flow into the turnaround methods.

The first paper about the passenger flow in an airport was modelled by using Gaatersleben and Weij (1999). A Simulation version has been developed to model the passenger handing in an airport. The objective of this simulation mode is to look at the passenger float and congestions within the airport constructing. Some of the area within the airport building that turned into considered is check-in counters, baggage reclaim, and immigration desks. Most importantly, the bottlenecks on this waft were recognized and the purpose for considering the congestions and waiting time in a five year scope is to make the version suitable for any airport. To apprehend the go with the flow and to acquire statistics, airport corporation experts were consultant. Data collection entails manner times, ready time pf passengers, queue lengths and the wide variety of passengers inside the ready regions. There have been future situations evolved to thinking about minimal, anticipated and most instances of passenger flow. The outcomes showed many outputs and useful resource utilisations, every direction that passengers used, waiting instances and the opposite performance measures. After defining the bottlenecks,

enhancements on the ones areas were carried out. This paper is beneficial in a way to scheduling of floor operations. It indicates that simulation is a appropriate approach to use in making plans the turnaround operations. However this take a look at does not don't forget the whole passenger float. It simplest indicates the flow till boarding and the operations inclusive of boarding or disembarking of passengers has not been considered.

Guizzi, Murino and Romano (2009) had advanced a discrete occasion simulation to model passenger drift in an airport terminal. The model in particular focused at the optimization of all check-in desks and safety check factors in Naples Airport. The cause of the advanced version is first create a simulation version and then to discover the top-quality solution among the simulation output which minimises the closing working price of safety take a look at and test-in desks. There are numerous tools and techniques used on this paper. One of them is the primary device to build the simulation model that is Rockwell Arena Software and the alternative one is OptQuest that is an optimization tool in Arena. The advanced model has tested and justified inside the Naples International Airport in South Italy because it turned into without problems adaptable and having a appropriate architect and interface. The end result of this answer proved that for that airport the optimum answer is to open 6 test-in desks and six protection manage checkpoints with around €214,000. To make a quick comment how this work can be related to the turnaround operations is going through the statement and modelling the check-in table operations in an airport. It has a considerable effect in turnaround operations. When a passenger arrives to an airport, the first issue they need to do is to undergo the take a look at-in procedure. The remaining time of a take a look at-in table or what number of test-in desks are needed to be used affects the turnaround time. Hence, locating the greatest time to shut a check-in desk or the right variety of check-in desks which is studied on this paper may be very essential on this context. The rest of the terminal operations have an effect on turnaround time as properly. Security check and taking walks distance to the

gate are a number of the operations which can be needed to be taken into consideration. There need to be an sufficient quantity of time among the take a look at-in table and the gate so one can let the passenger arrive to the boarding skip take a look at at the gate quickly.

Another work within the region of passenger float modelling changed into developed by Fotiadis (2010). A simulation model has been developed to peer the ability advantages of simulation on passenger flows in an international airport. The simulation version idea is called Business Process Re-Engineering that's used while to enhance the already walking operations. The first objective turned into to model the operation areas within the airport and then to improve the prevailing or impending bottlenecks. Different from the previous trouble, similarly to test-in and protection controlling operations, boarding has been considered. As a device, another simulation software became used which changed into referred to as Simul8. Macedonia International Airport of Thessaloniki became used as a case observe and the version has been tailored to this airport. Data is accrued from this airport inclusive of ready time of passengers, service time of operations, queue lengths for check-in, protection control. The results confirmed that optimization of current operations in terminal had been done successfully. Passenger go with the flow in the peak times has also been finished to be demonstrated. It became observed that by means of the use of the most quantity of grouped take a look at-in counters, 87% usage has been executed within the peak time. According to Van Landegham and Beuselinck's paper, it was found that the most delays had befell within the boarding procedure from the look at of reduction of plane turnaround instances. From this perspective, since Fotiadis' paper mentioned and took the boarding method into attention, this newsletter is useful in terms of relating the ultimate step of the passenger flow with the turnaround operations.

After reviewing all the papers approximately passenger flow in an airport and after the studies of some airlines' techniques in turnaround operations, it could

be concluded that a number of the turnaround sports specially boarding has been delivered to the studies in view that it's miles one of the maximum vital turnaround operation and the affect of other operations into the turnaround operations cannot be negligible as properly. From the papers, it became visible that the amount of discount in the terminal operations ought to have a great lower at the turnaround time in wellknown.

Literature Review Matrix has been organized to discover in which the gap in expertise is and how this take a look at is filling this hole confirmed in Table 2.1 below. Literature review matrix consists of rows and columns in which columns represent the programme method used to broaden the version and rows are showing the problem studied in articles. Inside the literature overview table, article names are provided within the locations in which articles belong to a subject and carried out programming approach.

Literature matrix became that's supplied in this way in Table 2.1, to be able to perceive hole in know-how. The empty containers in the matrix shows that there are not any studies achieved in the area of any subjects supplied within the first column using any of those programming technique supplied inside the first row. The works had been executed so far are within the region of "Aircraft Rotation and Delay Impacts" are studied particularly using simulation, heuristics, integer programming, stochastic programming and dynamic programming. Modelling of Passenger, Baggage and Cargo Operations are predominantly using simulation modelling and one article on stochastic programming. Finally, Modelling Turnaround and Improvements are studied using distinct programming strategies that are simulation, stochastic programming, dynamic programming, heuristic techniques, fuzzy essential route technique and sooner or later petri-nets.

In this have a look at the distance is aimed to be crammed within the area of Modelling Turnaround and Improvements using integer linear programming method. There have been 24 articles reviewed on this thesis and maximum of them did not centered on linear programming because of the complexity.

Instead of the usage of linear programming strategies, maximum of them had selected to apply simulation or heuristic strategies. The nearest papers to this study are the articles inside the vicinity of Modelling Turnaround and Improvements. The closest paper from this place is the paintings of Sanz de Vicente (2010) since the turnaround are scheduled and offered as Gantt charts and the aim of the undertaking may be very comparable.

### **2.3. Chapter Summary**

All the aforementioned papers show the significance of modelling the turnaround operations, the different modelling techniques to the issues and most importantly, how they are one-of-a-kind from the turnaround model this is being cautioned in this thesis in phrases of turnaround operations, turnaround times, operations priority relationships and aid constraints.

The gap in information has been recognized the usage of literature assessment matrix and the most used techniques were mentioned inside the 3 regions. The nearest vicinity become found as Modelling of Turnaround and the method as integer linear programming.

## **CHAPTER 3: RESEARCH METHODOLOGY AND PLAN**

This chapter focuses on the methodology used in this study explaining the research approach, research design including research strategy, sampling and data collection, research instrument development and analysis of data.

In the second part of this chapter, as a method of study, the mathematical modelling has been presented including objective function, constraints as well as sets, indices, parameters and variables.

### **3.1. Research Approach**

Before getting into the research methodology in element, the technique of research and the technique needs to be clarified. There are exceptional procedures which might be quantitative and qualitative.

According to Creswell (1998) qualitative approach is the manner of understanding a human or social phenomenon, primarily based on methodological research situations. Qualitative technique is specifically associated with non-numerical approach and explained within a natural context. This method can be used if the understanding which is being carried out to the phenomenon is new, not researched deeply and if idea building and trying out is used. The most not unusual statistics collection strategies for this technique are organization discussions, archival analysis and semi-established interviews.

On the other hand, quantitative technique is defined as explaining a phenomenon via accumulating numerical (quantitative) records which are mathematically analysed by Aliaga and Gunderson (2002). This approach is related to numerically analyzing the records however the accumulated statistics does no longer ought to be in numerical layout. After the statistics collection, if the records gathered may be interchanged to a numerical representation, then the quantitative method need to be used. Most commonplace statistics collection techniques are questionnaires, surveys and experiment.

According to this examine, the quantitative technique has been chosen since the collected records and analysis represents numerical and statistical evaluation. Mathematical modelling in its nature is a numerical method. Hence the approach to the research will become quantitative.

## **3.2. Research Design**

Research layout is an critical factor of research method for the reason that relaxation of the study is trusted the design of the research. That's why it's far significant to present a well-advanced studies layout. According to the design of this studies as it is mentioned inside the studies technique, the quantitative method has been used. After that as a first step the approach of the studies has been discussed. Then how the data is accumulated, what sampling approach has been used and what sort of research device has been advanced is mentioned as a part of the studies layout. At the cease the information evaluation method has been mentioned and clarified.

### **3.2.1 Research Strategy**

The studies strategy is important in defining the studies questions and meeting the objective of the examine. That's why it's far critical to correctly decide on the approach at the beginning of the examine. Some of the studies strategies explained by way of Saunders, Lewis and Thornhill (2007) are experiment, survey, case have a look at, action research, grounded idea, ethnography and archival studies.

Experiment research approach is specifically used in social technological know-how and psychology. That approach worries the impact in one variable because of converting the other variable, the members of the family of these variables. Survey studies approach is one of the maximum famous strategies in business and management research. It has particularly; a deductive method wherein who, wherein, what, how many and what kind of questions are asked. The major device of this system is questionnaires and helps to collect quantitative statistics. Another approach is Case Study that's specializing in defining relationships that exist in reality and commonly in one company the usage of multiple source of evidence. The questions that are being predicted to be responded are 'why?' and 'what?' questions. There can be different form of information collection techniques such as remark, interviews and documentary

evaluation. Action studies strategy is the 4th approach which makes a speciality of research in motion, no longer research approximately action. The system especially flows like this: Diagnosis, Planning, Taking Action and Evaluating. Its principal concern is taking movements within an business enterprise in case of an problem and backbone these issues. The question asked for the Action Strategy is specifically 'how to?'. Another method is Ground concept that's targeting explaining man or woman's behaviours. The cause of this strategy is to build a brand new theory in preference to checking out the present one. Most used facts series technique is doing observations one after some other. Ethnography as some other strategy kind usually specializes in the rationale and outline of the social world. This method had evolved from the location of anthropology. The records collection method is the extended participation observation for the reason that research takes a number of time. The final strategy is archival studies especially differs from the others because of the facts source that is used. In this research, foremost information supply is ancient files and statistics.

After having a quick concept approximately every studies approach, for this look at, it has been concluded that aggregate of motion studies and case have a look at studies is the satisfactory and most appropriate method while all tactics and facts series strategies were taken into consideration.

The case observe research has been observed appropriate since it includes the researcher's observations, it seeks to reply "how?" and "why?" questions and it's far being carried out in a subject where no longer many studies had been undertaken. The triangulation of data collection because of this gathering information using multiple approach become another motive of selecting Case Study strategy. The strategies utilized in facts series are observations and documentary statistics. However in place of a couple of case studies, single case look at approach has been chosen given that it is being performed for one particular organisation which makes the case specific.

On the alternative hand the cause for selecting motion studies approach is that the movement studies situation approximately the resolution of an company's trouble that's in the case of this study. First of all of the trouble is being identified, then it's far being planned and there comes a stage where the motion is taken and in the end evaluation takes region Asking "how to?" query is every other method used within the motion research.

### **3.2.2 Sampling and Data Collection**

On the opportunity hand the motive for selecting movement studies method is that the motion studies scenario approximately the decision of an agency's hassle it really is in the case of this have a look at. First of all of the problem is being identified, then it is being deliberate and there comes a level where the motion is taken and in the long run assessment takes region Asking "a way to?" query is every different technique used inside the motion research.

There are numerous sampling strategies referred to by using Saunders, Lewis and Thornhill (2007). These strategies first divided into which might be possibility sampling and non-chance sampling and then within each type they are further categorised. First of all because the statistical inferences have to be made from those samples, the method belongs to the chance sampling. In order to further describe the category of sampling, the query of if the sampling requires a sampling frame having applicable clusters or not become requested. Since there are four different flight sorts, 5 samples were gathered for every flight type: home-home, home-global, international-home, and international-global. These flight types can be defined as cluster businesses. Hence the sampling method changed into noted to be Cluster Sampling. Within each cluster, the samples were selected according to easy random sampling which permits deciding on the samples randomly. It may be concluded that, first try on defining the sampling method became diagnosed as Cluster Sampling and after that inside every cluster institution, the sampling method has been defined as Random Sampling.

In the facts collection segment, the Non-participant Observation has been selected to gather information. According to non-participant remark kind of statistics collection, the observer does no longer interfere with the contributors. The information is particularly accrued by way of the observation of the gadget from a distance and taking notes approximately the scenario and numerical data if it exists. In the case of this observe, the commentary was handled with 3-day web page visit to the hub airport of the business enterprise. In the airport, from a distance point, how turnaround operations are treated, the sequence of the operations, quantity of resources used and the beginning and finishing time of every method had been found and recorded at the studies device paper which became organized previous to the statement.

15 aircrafts were found for four specific sorts of flights. In overall 20 observations had been recorded. I changed into no longer capable of go together with the supposed range of aircrafts and turnarounds because of the constrained time availability. I needed to conduct my observe without affecting the operations of the agency. Before the on-site go to, any other statistics collection type that is gathering the present records from the business enterprise related to turnaround operations, their sequence and quantity of sources utilized in every procedure has been asked and acquired. This sort of data collection may be stated Primary Data Collection, since the statistics become received from the first hand (from the enterprise). This records helped to put together the studies tool and recognize how special is the operations shown within the manual from the fact (found records).

### **3.2.3 Developing Research Instrument**

After defining the studies strategies and layout, the subsequent step was to put together a research tool on the way to gather statistics. Since the statistics series is based at the based observation for this have a look at, preparing an tool is crucial.

Structured files that have been prepared for 4 different flight types are shown in Appendix B. This document shows the turnaround operations damaged down into sub-tactics in addition to opportunity operations. Each operation is given a range of and with the statistics record accumulated from the agency previous to the remark, the strategies has been described and the precedence relationships have been stated which made it smooth to follow the operations in the proper order at some stage in the commentary system. Then, the wide variety of personnel column has been delivered to the table. Finally begin time and cease time columns brought to be able to get the length of every technique.

The advantages of making the personal studies device is so one can comply with all of the processes in an order and effortlessly observe the beginning and finish instances of every process.

### **3.2.4 Analysing the Data**

The accrued information has been inputted to excel after all of the statistics series (statement) finished. Then the distinction among the end time and start time of each manner has been calculated. In order to use them within the mathematical version as an input and to have a trendy idea of length of every procedure, the common length of each operation has been calculated. Since there are four one-of-a-kind flight kinds having five samples, average duration of the distinctive operations for every flight kind had been calculated within itself.

Finally, each flight kind's operations has been assigned an average length from the amassed records. This is how the observed and accrued data was analysed. To recognise the way to examine statistics at the start of the methodology changed into very vital because the accumulated records may be vain it's miles well planned before.

### **3.3 Optimisation Tool and Techniques**

Optimisation is a scientific technique and a branch of Operations Research. It makes use of mathematical strategies to make decisions. The primary problem of optimisation is to maximize or minimise the objective thinking about the restrictions (obstacles) and decision variables. The goal of optimisation is to discover the excellent feasible solution amongst different answers that's cited "Optimal Solution".

There are numerous optimisations strategies that are used to solve actual existence problems. Some of these techniques are Linear Programming (LP), Nonlinear Programming (NLP), Integer Programming (IP), Dynamic Programming (DP) and Stochastic Programming (SP). Since the linear programming method has been covered on this look at, it's far stated extra specified inside the following section.

Some of the equipment that are used in optimisation to remedy troubles are excel, Gams, Lindo, Tora and ILOG CPLEX.

#### **3.3.1 Linear Programming**

Linear Programming (LP) is one of the most commonplace programming strategies which uses a mathematical model to outline the trouble. The phrase "programming" in the identify does now not imply computer programming; instead it refers to "planning".

The major belongings of this programming shape is the objective characteristic and constraints composed of linear features. There are different forms of linear programming which might be Transshipment Problem, Multidivisional Problems, Decomposition Principle for Multidivisional Problems, Multitime Period Problems, Multidivisional Multitime Period Problems, Stochastic Programming and Chance-Constrained Programming.

### **3.3.1.1 Origin**

Linear Programming was first formulated by means of Fourier; a French mathematician in 1800s. The aim of this formula turned into to enhance economic making plans. During the World War 2, the need for allocation of resources efficiently was required for navy making plans. In 1947, George Dantzig advanced the simplex method for US Ari Force which become the first utility of LP in the actual-global problem. That's why, Dantzig is located as an crucial scientist within the history of linear programming (Hillier and Lieberman, 2000).

### **3.3.1.2. Types of Linear Programming Models**

Linear Programming has a completely vast trouble sorts and these hassle sorts can be very specific. These special varieties of linear programming issues are Transshipment Problem, Multidivisional Problems, Decomposition Principle for Multidivisional Problems, Multitime Period Problems, Multidivisional Multitime Period Problems, Stochastic Programming and Chance-Constrained Programming.

Trans cargo trouble is the extension of the transportation hassle and may be surely solved as a transportation hassle the use of transportation simplex that is a linear programming answer technique. Multidivisional trouble is the other class of linear programming which offers with coordinating the decisions of the separate divisions of a large company. This problem type may be solved by way of decomposition precept; otherwise it can not be solved for the reason that hassle consists of many constraints and variables. Decomposition precept for multidivisional problems is a completely comparable form of linear programming with multidivisional troubles. In this trouble, a decomposition method is used to remedy the trouble. First hassle is reformulated to lessen the number of functional constraints after which the revised simplex method is applied.

The other kind is the multitime length linear programming that's used to plan several time periods into the destiny. As in the multidivisional issues, this hassle type can also be almost decomposable into sub troubles. Multidivisional multitime duration issues are composed of many sub troubles and each of them challenge to optimise the operation of 1 division at some stage in on one among each time periods. This hassle type once more taken into consideration as a type of linear programming and solved the use of decomposition precept for multidivisional problems however that is the extra extended version of it.

The closing form of linear programming is referred to as as linear programming beneath uncertainty. The principal speciality of this programming version is that parameters include random variables. Stochastic programming and chanced limited is one of the maximum commonplace problems within the realistic application of linear programming which belongs to that problem type. Stochastic programming requires all constraints to be probabilistic on the other hand danger restricted programming allows a small probability of violating any functional constraint. In order to solve each issues via simplex technique, they need to be reformulated as new equivalent linear programming models wherein the belief of uncertainty is glad.

### **3.3.1.3 Fields of Applications**

There is a very extensive area of application of linear programming. The maximum commonplace region is the problem of allocation of confined sources to activities. The different standard application regions are manufacturing, finance, advertising and distribution problems (Hillier and Lieberman, 2000).

One of the examples regarding to its software is the petroleum refineries hassle. The objective of this hassle is to discover the satisfactory place for pipelines and discover quality routes and schedules for tankers. Other commonplace application objectives are to minimise manufacturing cost,

maximise top of the line production earnings and minimise price or distance in transportation.

Problems in Aviation in which LP was used are group scheduling, flight scheduling, aircraft routing, fleet undertaking, manpower planning, gate assignment, revenue control and gas management problems (Bazargan, 2010).

### 3.3.1.4 Mathematical Modelling Structure

Mathematical model is composed of an objective function and number of constraints (limitations) which are equations or inequalities. In order to make decisions, there are decision variables which can be denoted as  $x_1, x_2, x_3, \dots, x_n$ .

As an input to the model, some constants are defined such as  $c_1, c_2, c_3, \dots, c_n$ . The following symbol descriptions and model is the classic LP model for a resource allocation problem (Luenberger and Ye, 2008).

$Z$  = value of overall measure of performance.

$x_j$  = level of activity  $j$  (for  $j = 1, 2, \dots, n$ ).

$c_j$  = increase in  $Z$  that would result from each unit increase in level of activity  $j$ .

$b_i$  = amount of resource  $i$  that is available for allocation to activities (for  $i = 1, 2, \dots, m$ ).

$a_{ij}$  = amount of resource  $i$  consumed by each unit of activity  $j$ .

$$\text{Maximize } Z = c_1x_1 + c_2x_2 + \dots + c_nx_n,$$

subject to the restrictions

$$a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n \leq b_1$$

$$a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n \leq b_2$$

⋮

$$a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n \leq b_m,$$

And

$$x_1 \geq 0, \quad x_2 \geq 0, \quad \dots, \quad x_n \geq 0. \quad \text{non}$$

negative constraints.

This model maximises  $Z$  which is the general overall performance measure. Functional constraints are ensuring that aid usage consistent with unit activity does now not exceed the available amount of resource. Nonnegativity constraints are making sure that decision variables do no longer get terrible values.

This model assigns such values to selection variables that the goal function gets the maximum price.

### **3.3.1.5 Sensitivity Analysis**

Sensitivity analysis takes a very important element in mathematical modelling particularly if a few improvements are being considered to be made about a trouble. The main motive of sensitivity evaluation is to peer the outcomes in goal characteristic if a few values of touchy parameters are modified (Hillier and Lieberman, 2000). Sensitive parameters are the parameters who can have an effect on the objective characteristic if they're improved or decreased. This is the first-class approach to analyse "what if..." eventualities and evaluate with every other and notice the significance of parameters within the problem.

### **3.3.2. Developing "TurnOper\_LP" Mathematical Model**

Finding the high-quality schedule of turnaround operations are crucial as a way to turn the aircraft on time and to standardize the manner. In order to achieve this goal a MIP model has been evolved.

First of all of the TurnOper\_LP model was taken into consideration as a Project Scheduling Problem with Workforce Constraints. The Project Scheduling Problem in trendy minimises both makespan (crowning glory time

of the ultimate task) or total tardiness. There are different objectives utilized in challenge scheduling however these are the most common ones. For this hassle, the objective is to minimize the Makespan which means that that the operations will be scheduled in this type of way that the crowning glory time of the ultimate activity will be the minimal among all different schedule alternatives. After defining the goal of the version, some constraints were brought. The most important restrictions of the turnaround method are the priority relationships of the operations. As it became noted in bankruptcy one, operations are given in an order and some of them cannot be carried out at the identical time due to the safety and safety reasons or due to the character of the operations.

For example, some airways do now not let fuelling to start earlier than pax disembarking finishes and boarding starts offevolved. The motive of that is because of the protection motives. There shouldn't be any passenger within the aircraft all through the fuelling just in case a hearth. Another example wherein the character of the process restricts the version is; luggage can not be offloaded if the conveyor isn't always placed. It is impossible to offload the luggage with out positioning the conveyor.

The different constraint is the distance constraint. Some operations need to use the equal space or door for the duration of the turnaround and there must be a limit not to manner them simultaneously.

The very last constraint that is taken into consideration is the group of workers constraint. Turnaround operations are achieved by means of the staff working for distinct floor managing businesses. Cleaning, Fuelling and Baggage Handling are some of them which might be finished with the aid of special business enterprise's personnel. Moreover, for each operation, there are variety of group of workers doing these operations. However, even though the range of staff wished for the turnaround of the aircraft for an operation doesn't suggest that this operation must be handled via exactly that many group of workers. That operation can best require half of of the to be had personnel. In

that case, a aid constraint is needed to differentiate the operations which want the identical sort of workforce. For example, in line with the precedence constraint, a few operations may be dealt with on the same time which means there are no restrictions with the aid of the priority constraint. However if those two operations want the same team of workers from the equal body of workers pool (wide variety of personnel who're responsible with these operations), and if the total wide variety of required body of workers from each operations exceeds the to be had range of body of workers in that pool, then the ones operations can not be carried out at the identical time. One of them ought to begin after the opposite.

After thinking about all these constraints, the TurnOper\_LP Model has been developed primarily based at the Project Schedule with Workforce Constraint version of Pinedo's (Pinedo, 2005). According to Pinedo's model the precedence and group of workers also are legitimate for the evolved model. Then similarly to those constraints, space constraint has been brought to the model and a brand new version has been developed. The non-linear components of the mathematical version is presented below.

$$\begin{aligned}
 & \text{Minimize } \sum_{i=1}^M t_i F_{i+1,t} & (1) \\
 & \text{subject to} \\
 & \sum_{i=1}^M t_i F_{i,t} + p_k - \sum_{i=1}^M t_i F_{i,t} \leq 0 & \forall i, k \in A & (2) \\
 & \sum_{i=1}^M \left( W_{i,t} \sum_{j=1}^{i-1} F_{j,t} \right) \leq W_i & \forall i \in I, \forall t \in T & (3) \\
 & \sum_{i=1}^M F_{i,t} = 1 & \forall t \in T & (4) \\
 & p_k + \sum_{i=1}^M F_{i,t} \leq \sum_{i=1}^M F_{i,t} & \forall p_j + \sum_{i=1}^M F_{i,t} \leq \sum_{i=1}^M F_{i,t} & \forall j, k \in B, j \neq k & (5)(6) \\
 & F_{i,t} \in \{0,1\} & \forall i \in J, t \in T & (7)
 \end{aligned}$$

### **3.4 Chapter Summary**

This chapter concludes the research techniques and development of the mathematical model. Research approach, layout and facts series were noted within the studies technique and as a technique, advanced mathematical version has been introduced with designated definition of objective and constraints.

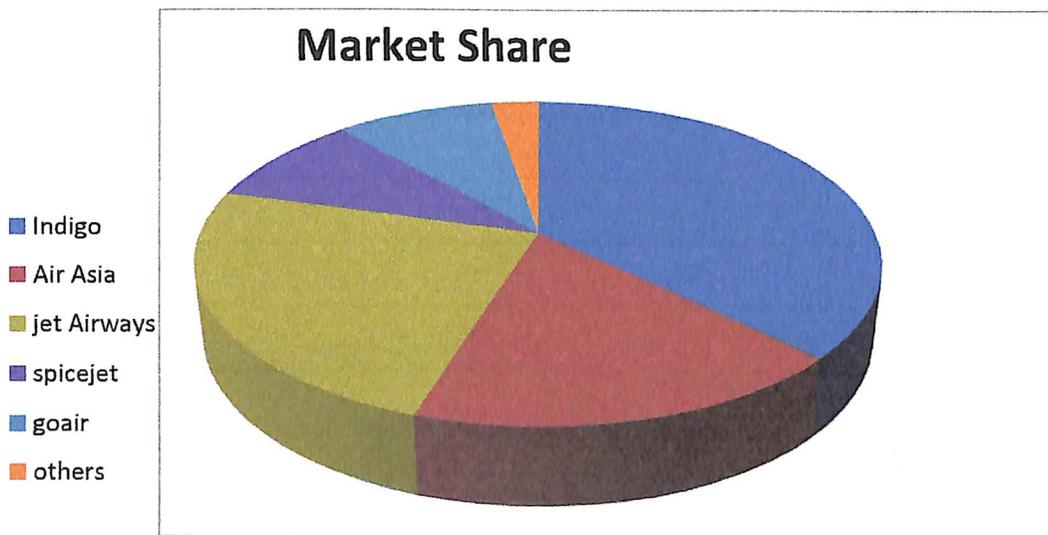
## **CHAPTER 4: FINDINGS AND ANALYSIS**

This chapter explains the case study of a low-cost airline employer. The real case trouble is defined via bringing up the cutting-edge state of the turnaround operations utilized by the company. The revised mathematical model has been introduced and implementation of the version is confirmed. Tools and techniques used within the improvement of the model were presented.

### **4.1. About “INDIGO” Airline and its Hub Airport**

This observe turned into conducted on a low-fee airline organization based in Delhi . The employer is the maximum unexpectedly developing airline in Asia having a hundred and one Airbus A320-232 airplanes.The corporation commenced its schedule flights in 2006. Flight community of the business enterprise has reached to 37 locations and 679 every day flights such as home and worldwide. According to DGCA(Directorate General of Civil Aviation of India, the average OTP calculated as about 89% with a technical despatch reliability of around ninety eight%. With using this power, they're aiming to draw more customers.

As every low cost service, one of their missions is to make anybody fly accomplishing a low price fee policy. In order to offer the low cost fees, they may be the usage of a few techniques. One of those techniques is decreasing the seat pitch to a minimum so that the capability of the plane should boom. The other method is to fly to the airports where the airport expenses are less whilst as compared to others within the same metropolis. Moreover, by means of restricting the available bags weight to a minimum and proscribing the wide variety of shipment bags and hand bags for every passenger can take, they lessen the weight of the plane because it consumes greater gas. The agency has the identical form of aircrafts which has decreased the price of training. Other than these techniques, there are some others that are nevertheless being considered to lessen these charges.



**Figure 6 : Market share of the Indian Airlines companies.**

The enterprise's hub airport is within the first biggest metropolis in India. According to DGCA record passengers in air tour grew to 810 lakhs as towards 673 lakhs of the preceding yr. The Delhi airport by myself has catered to 45% of the full air visitors , Mumbai Airport conserving the second one

position. Indigo by myself has catered to the 37.1% of those travellers with high OTP. As the reviews are pouring in, this OTP has degraded to a point due weather. The studies changed into carried out in Delhi Airport, Terminal 1D over the duration of 5 months.

Some pictures of the airport taken during the data collection period are showed in the below figures:



**Loading of Cargo and Pax Baggage**



**Catering**



**Aerobridge**



**Fuelling**



**Transit inspection**



**Passenger Boarding**



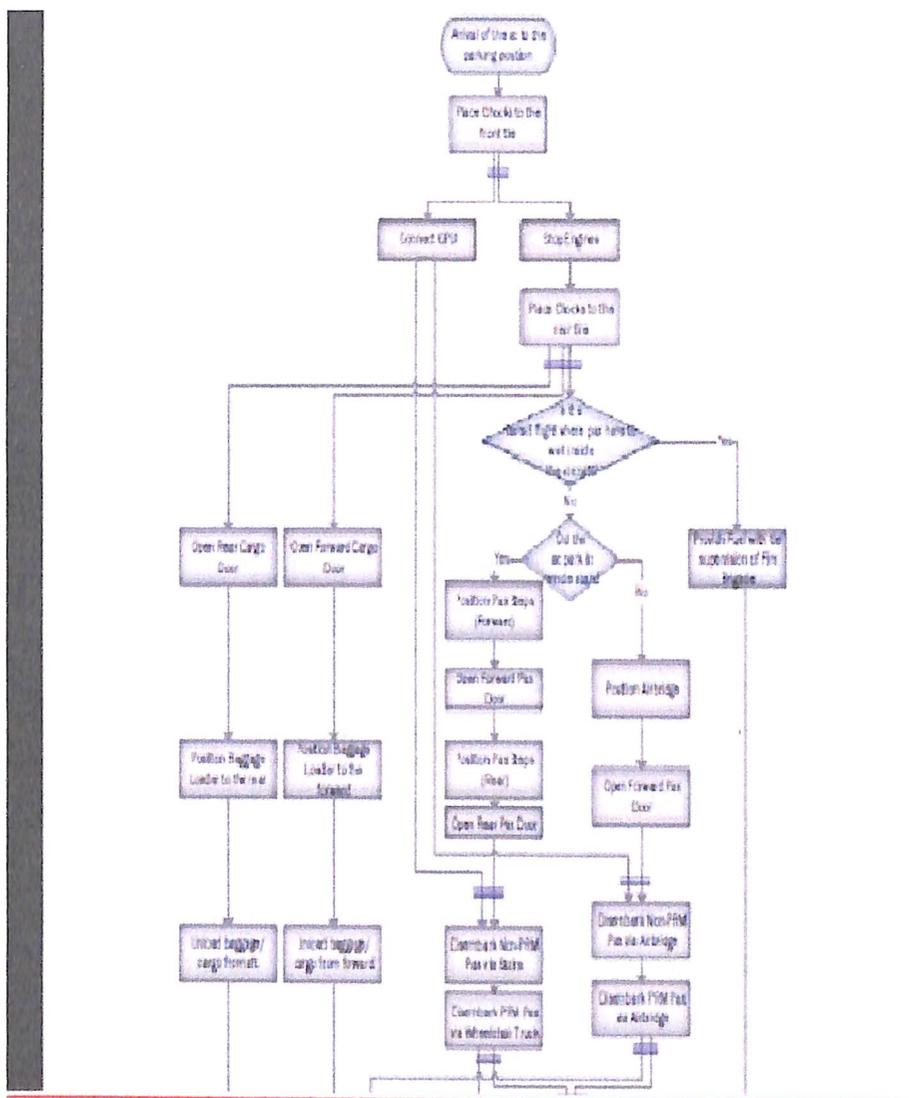
**Z- stairs for passenger comfort**

## 4.2. Understanding the Current System

The employer objectives at accomplishing even lower cost expenses to attract extra customers and as a way to acquire some of the techniques that were stated above. Their foremost situation is to hold the extent of departure price stable or maybe boom the share. This can help them to increase purchaser pride. However, this isn't an smooth activity. The problem this is faced at this factor is the plane rotation and turnaround modelling that's noted inside the literature evaluate in specified. The on time departure price can most effective be completed if the turnaround is planned properly and the rotation is taken into consideration. In this case, the employer has stated that their on-time performance is being affected with the turnaround times. In order to find a approach to the reduced on-time departure possibilities, they wished a brand new schedule of operations to attain the minimal turnaround time.

At the beginning, the existing turnaround schedule has been accrued as a information prior to the statement in an effort to apprehend the gadget. According to this statistics, there had been four exceptional scheduled turnaround times, one of them for the flights returning from a home port and departure from the hub to a domestic port (home-home) which is scheduled among half-hour. Flights which arrive from an global port to the hub and depart to a home port (worldwide-domestic); or arrive from a domestic port and leave to an global port (home-worldwide) have been given a forty minute scheduled turnaround time. Finally the turnaround time of flights arrive from an international port and depart again to an worldwide port (global-global) turned into scheduled as 35 mins. According to supplied report, the operations which make the variations among turnaround instances for these four extraordinary flights have been analysed. Some different questions have been asked as well with the intention to completely apprehend the turnaround method, all the operations, the precedence of operations and assets utilized in every method.

According to this analysis, the flow of the operations was presented as a flow chart



**Figure 7:PROCESS FLOW CHART of TAO( Turn Around Operation)**

This chart essentially indicates the precedence relationships of the operations starts from the chock-on manner until chock-off. However, the scheduled and real departure and arrival times are calculated from establishing the passenger doorways until final them. As it changed into referred to within the advent chapter, maximum of the airways takes the chock-on and chock-off times as a begin and finish interest of a turnaround. That's why, different from the existing agenda, the turnaround process changed into examined from the chock-on till the chock-off time.

In this drift chart, simplest operations begin and end instances are offered. Delays haven't been stated in the waft chart since within the modelling process delays had been no longer considered. In order to show operations which can be accomplished simultaneously, parallel signal is used within the flows.

According to the above flowchart, turnaround process begins with the appearance of the aircraft to the parking stand and putting chocks to the the front tire. After that, GPU is being related and engines are stopped. After engines are stopped, chocks are placed front and back of the rear tires. Then, forward and aft shipment doors are opened. Meanwhile according to the flight type, if it is a transit flight, then gasoline can be commenced if there is hearth brigade supervising in front of the plane. Otherwise, if it is not a transit flight, then fuel can begin after all the passengers go away the plane. According to the parking function, if the aircraft is parked in a faraway stand, to start with passenger stairs (steps) are positioned to the forward door and ahead passenger door is opened. Then stairs are placed to the rear door and rear door is opened. Finally non-PRM passengers are disembarked first and a hi-elevate truck disembarks the PRM passengers (wheelchair passengers). However, if aircraft doesn't park at the far flung stand this means that it is parked in the front of the terminal, the airbridge is positioned and forward pax door is opened. First,

non-PRM passengers are disembarked after which PRM passengers are disembarked through airbridge.

Security check starts off evolved whilst there are no other passengers left within the airplane and on the equal time fuelling starts. After safety take a look at, depending at the flight kind, either tidy-up or cleansing are achieved. If the flight kind is home-home or international-worldwide, then tidy-up is preceded. If the flight kind is home-worldwide or worldwide-domestic, then first cabin group is modified after which cleansing is processed. After tidy-up, cabin crew is changed then, PRM passengers begin boarding and in the end non-PRM passengers are boarded. However, after cleansing method, earlier than passengers begin boarding, first catering is carried out from ahead and rear door. Then PRM passengers are allowed to the aircraft first and non-PRM passengers are boarded after them. Meanwhile, after cabin crew exchange, toilet and smooth water provider is processed if wanted.

At the start, after starting rear and ahead cargo doorways, luggage loaders (conveyors) are placed to the luggage doors and baggage are unloaded from each doors. After bags unloading is finished, with the appearance of the new luggage, bags loading begins to the ahead and aft. Finally bags loaders are eliminated from ahead and rear.

There is a load sheet which indicates how a great deal luggage is loaded to wherein or how plenty fuel was taken. This load sheet is exceeded in to captain after baggage are loaded, bathroom and easy water carrier is done, catering is finished and passengers are boarded. After getting the acclaim for the weight-sheet, cargo doorways and passenger are closed. If the aircraft (A/C) become parked in far off stand, passenger stairs are eliminated. Otherwise, airbridge is removed. Finally, forward chocks are eliminated, tow-vehicle is hooked up for the rush-returned and chocks are eliminated from the rear tires. This is the stop of the turnaround waft of indigo Airlines.

In order to enforce the case study into the mathematical model, method mapping tool has been used. The manner mapping indicates all the operations dealt with within the hub airport for the duration of the turnaround process for 4 one-of-a-kind flight sorts. For every operation, inputs, outputs, constraints and assets had been proven. This device was very beneficial with a purpose to define the constraints within the paintings flow. Process Map which become prepared for the domestic-domestic flight type is supplied beneath. It starts with the figure diagram after which some operations are decomposed into the kid diagrams and sub-tactics had been confirmed.

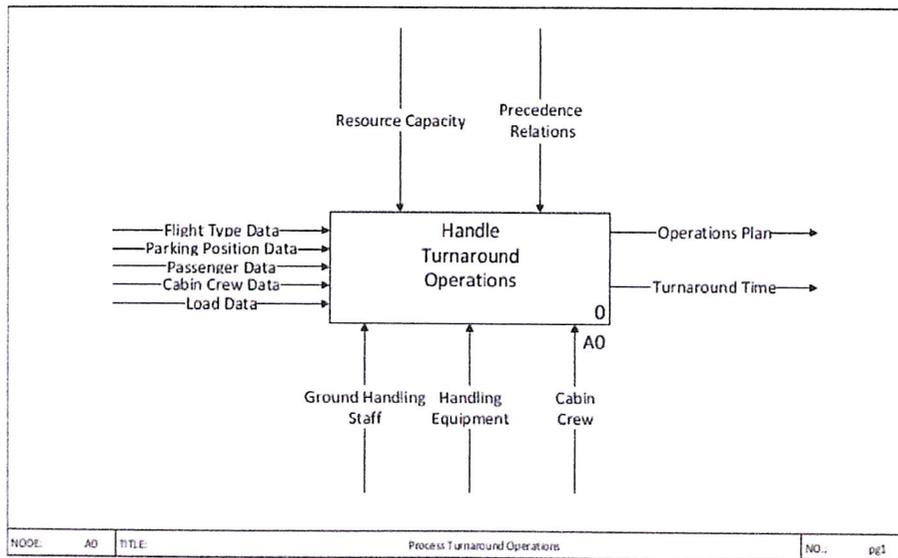


Figure 4.7: Process Map Level 1 (Parent Diagram)

### Figure 8: Process Map Level 1

In the technique map, the rectangle fashioned containers represent techniques. Arrows coming from the left to the system field suggests the inputs for the technique and outgoing arcs on the right shows the output of the process. Incoming arcs on the pinnacle shows the constraints and boundaries of the technique and finally incoming arc from down suggests the sources used within the process consisting of device and workers.

In this diagram, inputs to the managing of turnaround operations pastime are flight kind information, parking position information, passenger records, cabin crew records that is to know if cabin crew will change or now not and ultimately load records that's the records approximately the amount of gas, easy water and baggage is needed for the flight. Outputs of this method are turnaround plan (agenda) and turnaround time. There are some constraints of this system which might be precedence dating of operations and useful resource capacities. Some operations should wait others to be processed that indicates the precedence dating and some operations requires the identical useful resource that suggests the useful resource ability constraint. Resources which can be used at some stage in this manner are ground coping with body of workers, dealing with system and cabin crew.

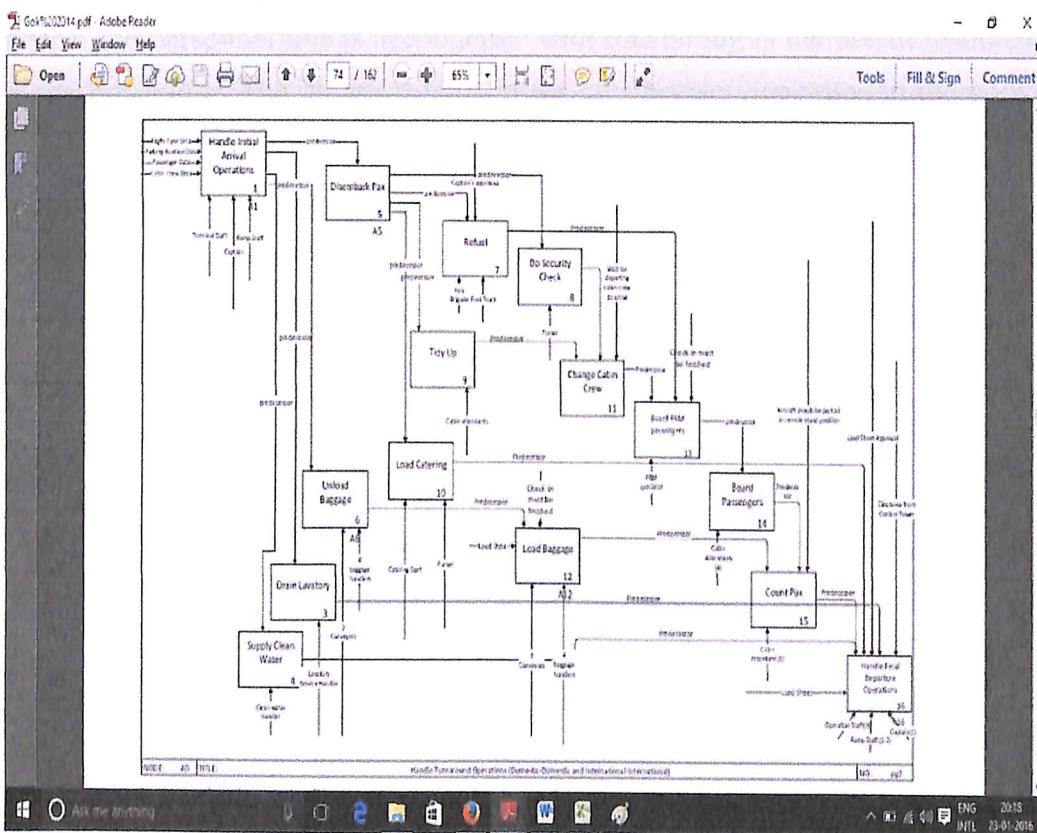


Figure 9: Process Flow Detailed

After decomposing the technique wide variety zero, two different diagrams are supplied that are primarily based on the flight sorts. Figure is the diagram with DomDom/IntInt flight kind with DomInt and IntDom flight type. Operations in each figures are very comparable. Process starts offevolved with the preliminary arrival operations with flight type records, parking function, passenger and cabin team information as an enter. Terminal staff, captain and ramp staff are involved in this manner. This procedure is likewise damaged down into greater detail processes which might be proven in Appendix C. After that, as being a constraint for disembark passengers technique, dump bags technique, drain lavatory procedure and deliver smooth water system, those operations starts offevolved to be continue. For deliver clean water system the personnel this is accountable with this hobby is the useful resource of the procedure. The identical is valid for lavatory service wherein the body of workers who's accountable with that task is the resource. Unloading luggage is treated via luggage handlers and conveyors (luggage loaders) are used in this procedure. Process of disembark passengers is predecessor of many other operations together with refuel, tidy up (for DomDom and IntInt), aircraft cleansing (for DomInt and IntDom) and catering. In order to start refuelling there's another constraint, captain's approval on the quantity of fuel. This process is achieved by a gas truck and a fireplace brigade if vital. Tidy-up process is treated by using cabin crew best in DomDom and IntInt flight types. Cleaning however dealt with by using cleansing sellers and processed most effective in DomInt and IntDom flights. Loading catering is handled through catering team of workers and purser. However it is not always necessary that a purser is needed. Another output of passenger disembarking is the constraint of security check where the cabin crew exams in the aircraft in case a person left their stuff.

Output of the tidy up process is the predecessor of cabin crew trade. On the other hand, output of cleansing is the predecessor of boarding of PRM

passengers. Cabin crew alternate's different constraint is anticipating the alternative cabin crew to arrive. The output of this technique is the constraint of board PRM passengers which means, PRM passengers can't be boarded unless cabin team is changed. However for passenger boarding other vital constraints are that refuelling must be finished and check-in have to be finished.

Baggage unloading manner is the constraint for luggage loading technique. Another constraint for baggage loading is that test-in need to be completed. This system is also treated through the equal personnel and gadget: conveyors and luggage handlers. After boarding PRM passengers with the aid of a PRM professional, passenger boarding begins. Passenger boarding technique is dealt with with the aid of cabin attendants as properly. The output of this technique is constraint of counting the passengers .Other constraints of this procedure is luggage loading and plane need to be parked in far flung stand position. As a very last step, very last departure operations are treated via operations personnel, ramp team of workers and captain. Input of this technique is the burden sheet approval. The constraints of this method are predecessors: drain bathroom, deliver easy water, be counted passengers, load sheet approval, load catering and clearance from the manage tower.

### **4.3 Modelling Assumptions**

Turnaround operation isn't always an easy process. It is a complicated system in which there are numerous variables. That's why a good way to model it mathematically, the complexity will become a trouble. So, a few assumptions have been made so as to make the trouble solvable in a polynomial time.

Assumptions which are made for the mathematical model are;

?

Some operations are considered to be done in every flight:

- o Cabin Crew change
- o Fuelling
- o Lavatory Service
- o Water Service
- o Boarding and Disembarking PRM passengers

☑ All the equipment and vehicles are ready in the parking area before the aircraft arrives

☑ There is infinite number of resources for each operation.

#### **4.4 Implementation**

In the implementation section of the study, the mathematical model needed to be tailored to the case study. However when the computational complexity of the hassle has been taken into consideration, the RCPSP (useful resource-limited task scheduling problem) is a combinatorial optimisation hassle which is sort of not possible to trace. According to (Blazewicz et al. 1983), minimising the makespan of a RCPSP is computationally NP-hard.

Being NP difficult and belonging to combinatorial optimisation, makes the hassle “hard” to remedy due to the time hindrance. The problem is not likely solved in polynomial time (Brucker and Knust, 2012). Therefore, the mathematical model has been revised without considering body of workers constraints and time index which creates the complexity. With the personnel constraints, the generated wide variety of variables equals to the number of operations expanded via time interval. In this situation the wide variety of operations is minimum 41 and the time c program languageperiod is in minutes from 0 to as a minimum 3600. Thus, the multiplication of those creates 147,600 variables. The problem now not handiest has the giant range

of variables but additionally the variety of constraints. Thus, the trouble turns into even greater tough to be solved.

According to the enterprise request, there are 4 fashions created for one-of-a-kind flight kinds that are domestic-home, home-international, worldwide-domestic and global-international noted inside the knowledge the present day device element in precise. Apart from the type of flights, the manner of boarding and disembarking of passengers (the use of pax stairs in each disembarking and boarding, airbridge in each disembarking and boarding, disembarking from pax stairs and boarding from airbridge; and finally disembarking from airbridge and boarding from pax stairs were in comparison with every other for each flight kind. Hence, every model has run for four unique usages of boarding/disembarking cars. At the cease, there had been achieved four exclusive eventualities for four distinct flight types.

Open form of the revised TurnOper\_LP Model with the data collected from the company is presented below for operations  $i=1$  and  $j=2$ :

$$\text{Minimize } C_{\max} \quad (1)$$

subject to

$$S_2 \geq S_1 + 11 \quad (2)$$

$$C_{\max} \geq S_1 + 11 \quad (3)$$

$$S_1, S_2, C_{\max} \geq 0 \quad , \quad y_{12} \in \{0,1\} \quad (6)$$

In this model, since operation 1 and 2 do not belong to the B set, constraints 4 and 5 are not valid.

When operations  $i=25$  and  $j=26$  are considered for the model where airbridge is used only, the model's open form is as follows:

$$\text{Minimize } C_{\max} \quad (1)$$

subject to

$$C_{\max} \geq S_{25} + 109 \quad (3)$$

$$S_{26} \geq S_{25} + 109 - M(1 - y_{25,26}) \quad (4)$$

$$S_{25} \geq S_{26} + 89 - M \cdot y_{25,26} \quad (5)$$

$$S_{25}, S_{26}, C_{\max} \geq 0 \quad , \quad y_{25,26} \in \{0,1\} \quad (6)$$

#### **4.5. Used Tools and Techniques**

In the implementation of the case, initially, the trouble was formulated as a mathematical model after which written the use of Optimisation Programming Language (OPL) in IBM ILOG CPLEX software. The software program is capable of fixing mathematical programming optimally along with Linear Programming (LP), Mixed Integer Programming (MIP), Quadratic Programming and Mixed Integer Quadratic Programming fashions. Furthermore, it is able to fixing combinatorial issues with constraint programming.

Other gear used in the development of mathematical version and understanding the device are go with the flow chart and procedure map that are showed in bankruptcy 4.2. Flow chart is a totally helpful device to recognize how the approaches glide and which manner follows which one. Similarly, Process Map suggests all the strategies, courting of techniques, inputs, outputs, assets and constraints of every method.

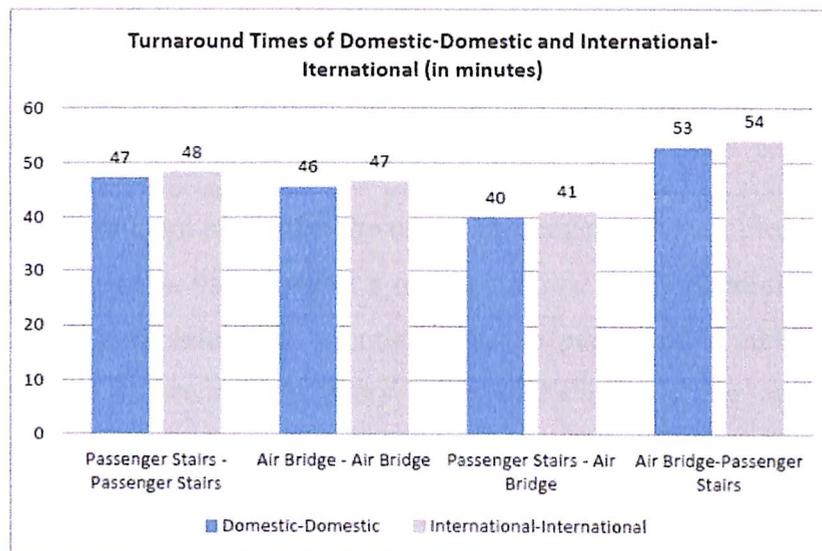
### **CHAPTER 5: INTERPRETATION OF RESULTS**

This chapter provides the outcomes of every scenario displaying the greatest time table of turnaround operations for every flight type and evaluation of the scenarios related to the manner of disembarking and boarding of passengers from/to the plane. Results of the turnaround time of eventualities have been compared with every different within each flight kind. Furthermore, an basic assessment has been found out to signify the differences.

In the Gantt charts supplied rest of the sections, purple painted blocks shows the crucial operations. That manner, these operations cannot be behind schedule, otherwise end time of the turnaround would be behind schedule.

## 5.1. Schedule of Domestic-Domestic and International-International

In this segment, Gantt Charts of various scenarios; boarding/disembarking styles are given. According to the finest outcomes, the turnaround time of every state of affairs has been as compared. The operations of Domestic-Domestic and International-International are very comparable. Hence, the effects of those turnaround operations also are similar. The simplest difference is the period of operations. Figure 5 suggests the turnaround time for both DomDom and IntInt flight kinds comparing different disembarking/boarding patterns.



**Figure 10: TAT OF DOMDOM AND INTINT IN MINUTES.**

According to this figure, the exceptional time table with least turnaround time for domestic-home flight kind is to disembarking passengers thru passenger stairs and boarding passengers the usage of airbridge which gives 2,402 seconds or (approx. Forty minutes) of turnaround time. The second best choice is to apply airbridge for both disembarking and boarding. That gave 2,733 seconds that is about 46 minutes of turnaround time. The least green

alternative is to use airbridge for disembarking and use pax stairs for boarding of passengers which ends up in three,169 seconds (approx. Fifty three mins) of turnaround time.

Since the turnaround instances of each DomDom and IntInt are so near and the distinction is the identical between the time of disembarking/boarding style (i.E. Pax Stairs-Pax Stairs) for DomDom and IntInt, the satisfactory end result is to apply pax stairs for disembarking and airbridge for boarding with the result of 2,463 seconds ( approx. 41 mins). The 2d best is again the use of airbridge best, with 2,794 sec. That is approximately 47 min.

In the subsequent sections, the schedule of every state of affairs is similarly provided in specific showing the duration and starting time of every operation.

### **5.1.1. Scenario 1 - Using Pax Stairs Only**

Schedule of DomDom and IntInt the use of passenger stairs simplest, is sort of the same besides few variations in a few operations. The operations and their collection are completely the identical but the period of a number of the operations are different from every other including fuelling and baggage loading/unloading. For instance, in DomDom, fuelling period is much less than the only in IntInt because of the flight distance to the vacation spot. Duration of bags loading/unloading is likewise much less for DomDom in view that the quantity of luggage that passengers take to a home vacation spot is much less than those in IntInt.

Critical route start with the arrival operations which are Place front chocks, Stop engines and Place rear chocks. Then, on account that this model consists of passengers disembarking the usage of pax stairs, positioning pax stairs is the 4th operation within the path. Other operations are indexed inside the table in an order. At the quit important direction is completed with eliminating stairs, push-returned connection and putting off rear chocks. None of these

operations may be behind schedule because every of them relies to each different. For instance fuelling can't begin if cabin crew did now not trade. Hence, put off in cabin group exchange will delay the begin time of fuelling operation and fuelling operation will put off boarding wheelchair passengers and it'll hold like this till the final operation, which means that that the turnaround time is not on time.

Although the vital route is the same for DomDom and IntInt, there are a few differences on different operations. For example, bags unloading from forward (no 18) for IntInt takes more time alternatively luggage unloading from aft (no 19) for DomDom takes more time. Fuelling that's operation 19 takes greater time for IntInt. Besides, length of catering from the ahead and rear door also takes longer time for IntInt. Finally, as luggage unloading, baggage loading also differs among schedules. The important similarity for both schedules is that each of them method tidy-up operation instead of cleansing.

### **5.1.2. Scenario 2 - Using Airbridge Only**

In this model the schedule of DomDom and IntInt has been presented considering disembarking and boarding via airbridge.

The total turnaround time is 2733 seconds. For IntInt, the turnaround time is calculated as 2,794 sec.(approx. 45min) that's simplest 1 minute more in comparison to DomDom. Corresponding important route for each flight sorts are painted as red within the Gantt chart. The turnaround time become suffering from the length of fuelling once more.

<b>Operation No</b>	<b>Name of the Operation</b>
1	Place front chocks
2	Stop engines
3	Place rear chocks
9	Position airbridge
14	Open front pax doors and ask purser if there are any PRM

	Pax
16	Disembark pax from the forward door
23	Tidy-up
27	Cabin crew change
20	Fuelling without fire brigade
30	Pax boarding
38	Hand in the Load Sheet and get Captain's approval
39	Close pax doors
41	Remove airbridge
44	Push-back connection
45	Remove rear

As it may be seen from the above table, important operations are listed in an order. Different from the previous vital course table, right here positioning and casting off airbridge had been performed instead of pax stairs. Duration of a few operations also are unique from the previous ones which include disembarking and boarding passengers from the ahead door takes extra time compared to the preceding one.

Gantt charts which can be showed above are composed of operations, start time of the operations and their periods. Both charts are very just like each different but there are nonetheless some differences. As it can be visible from the figures, time table begins with operation 1, and operation 2 keeps it. Each of them has their very own starting time and positioned in step with that. These periods and different element facts about operations may be observed in Appendix G. As referred to within the preceding Gantt charts, unloading and loading bags, catering from ahead and rear are one-of-a-kind in durations. This time, on account that airbridge is used, the operations associated with the usage of airbridge are unique. For instance operation 9 is used in place of operation 7 and 8 which might be about positioning pax stairs and airbridge. These schedules do no longer encompass opening rear pax doors given that while airbridge is used, handiest the front door is opening. Head count isn't always proven in those schedules as properly due to the fact whilst passengers

are boarded to the plane from airbridge, there may be no want to rely passengers within the aircraft.

### **5.1.3. Scenario 3 - Using Pax Stairs for Disembarking and Airbridge for Boarding**

The effects of this model have been accomplished by means of strolling each fashions the use of their personal statistics including precedence, hobby numbers and intervals. Then, in keeping with makespan (of entirety time of the ultimate job) and begin instances of the operations which have been located from the execution of those fashions. The numerical effects of the turnaround time is discovered as 2,402 seconds (approx. Forty minutes) for DomDom and 2,463 sec. (approx. Forty one min.). D from the execution of models. Results had been interpreted as a Gantt charts.

<b>Operation No</b>	<b>Name of the Operation</b>
1	Place front chocks
2	Stop engines
3	Place rear chocks
7	Position pax stairs (forward)
14	Open front pax doors and ask purser if there are any PRM Pax
16	Disembark pax from the forward door
23	Tidy-up
27	Cabin crew change
20	Fuelling without fire brigade
29	Board wheelchair pax via truck
30	Pax boarding
38	Hand in the Load Sheet and get Captain's approval
39	Close pax doors
41	Remove airbridge
44	Push-back connection
45	Remove rear chocks

#### **5.1.4. Scenario 4 - Using Airbridge for Disembarking and Pax Stairs for Boarding**

The very last situation for DomDom and IntInt is to look at the turnaround agenda when passengers are disembarked via airbridge and board thru stairs. The outcomes of those models have been performed through using detailed records for those models. The turnaround time table of home-domestic which was observed after strolling the model can be visible in Figure 5.8 and the result of global-worldwide turnaround agenda.

<b>Operation No</b>	<b>Name of the Operation</b>
1	Place front chocks
2	Stop engines
3	Place rear chocks
9	Position airbridge
14	Open front pax doors and ask purser if there are any PRM Pax
16	Disembark pax from the forward door
23	Tidy-up
27	Cabin crew change
20	Fuelling without fire brigade
29	Board wheelchair pax via truck
30	Pax boarding
37	Head count
38	Hand in the Load Sheet and get Captain's approval
39	Close pax doors
40	Remove stairs
41	Remove airbridge
44	Push-back connection

Above desk simply indicates the series of important operations for DomDom and IntInt. Usage of airbridge and pax stairs are creating a few variations because the associated operations are within the critical route together with positioning airbridge, disposing of airbridge, pax boarding and disembarking. Final schedules for DomDom and IntInt are showed in Gantt charts. ID numbers of operations, start times, durations and names of the operations are specified. Differences of two schedules are really similar to the others which arise from luggage loading and unloading, fuelling and catering intervals. Most crucial variations in these schedules are positioning airbridge first for disembarking, after which deboarding passengers from the front door thru airbridge. Positioning pax stairs to the forward and rear doorways and boarding passengers from each doors are the opposite variations. And finally on the cease earlier than thrust back connection, eliminating each stairs indicates the distinction.

## **5.2. Schedule of Domestic-International and International-Domestic:**

### **5.2.1. Scenario 1- Using Pax Stairs Only:**

The resulting turnaround instances for each models are 60 minutes (3,627sec.). There isn't any time distinction among turnaround times since the operations and intervals which are in the critical path are the same.

### **5.2.2. Scenario 2 - Using Airbridge Only:**

Most crucial differences in both schedules which distinguish those from others are positioning airbridge and disembarking passengers from the front door, boarding passengers from the forward door and eventually getting rid of airbridge. Here it may be seen that catering operation from the rear door starts

offevolved before catering from the ahead door, due to the fact passengers are being disembarked at that time from the the front. That's why in line with the priority members of the family, catering from the forward door start after passengers go away the aircraft.

### **5.2.3. Scenario 3 - Using Pax Stairs for Disembarking and Airbridge for Boarding**

Disembarking passengers via stairs and boarding via airbridge was run for home-global and international-domestic flight types the use of precedence dating, operations and operation intervals statistics.

Results are almost the same for turnaround time with the preceding boarding/disembarking style (airbridge&stairs) in terms of seconds. It become discovered that the turnaround time is three,191 minutes, five seconds less than the one used airbridge simplest.

### **5.2.4. Scenario 4 - Using Airbridge for Disembarking and Pax Stairs for Boarding**

As the remaining situation, DomInt and IntDom flight sorts are taken into consideration with the use of airbridge in disembarking and pax stairs in boarding.

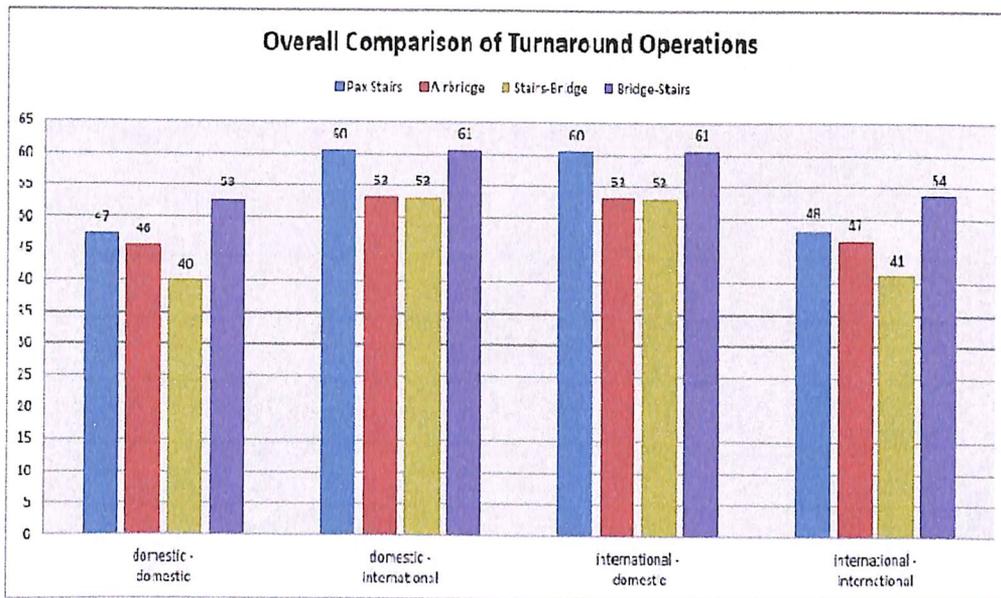
Turnaround instances of both flight sorts are the identical with approximately 61 minutes which is 3,632 seconds. It is the worst situation for this flight type but the difference is negligible while it's far compared with the first situation's result (the usage of pax stairs) which become located as 60 mins.

### **5.3. Overall Comparison**

In the previous sections, the turnaround times and schedules were supplied for every disembarking/boarding fashion. These effects are critical for the corporation in phrases of planning their turnaround operations and operating on plane rotations. From those consequences, the great situation so far is to apply pax stairs for disembarking and airbridge for boarding. The proper allocation of the parking function and automobiles may be arranged to plan the turnaround operations for this situation. The second first-rate situation is to use airbridge for each disembarking and boarding of passengers for every flight type. Hence, the operations can be completed with the minimum turnaround time.

Critical direction is also essential for the organization on the way to make upgrades within the turnaround operations; specially if you want to lessen the turnaround time. Many studies have centered on lowering turnaround times inside an existing agenda of turnaround operations. Now, with the information of the operations which can be within the essential path, the business enterprise could apply new strategies for vital operations to lessen turnaround instances.

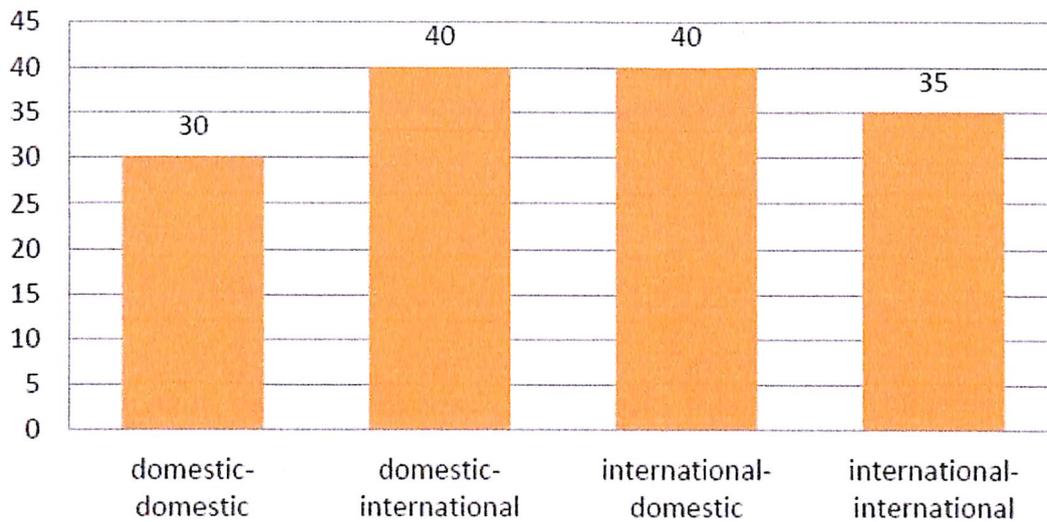
Finally, the ultimate evaluation is the massive photograph of what has been carried out in terms of turnaround instances. In Figure 5.19, the evaluation of turnaround operations for each flight type and disembarking/boarding styles within every flight type have been presented.



**Figure 11: OVERALL COMPARISON OF TAT OPS**

From the above parent, it is able to be concluded that home-home and domestic-worldwide flight kinds' turnaround instances are one-of-a-kind and that's why inside the planning section, the turnaround instances should be deliberate exceptional for each flight sorts. This identity is also legitimate for international-global and worldwide-domestic flight sorts. On the alternative hand, the turnaround times for domestic-home and global-worldwide are very close to every other while turnaround instances of home-global and global-home are the same.

The turnaround instances that the enterprise is the usage of is showed in Fig.6. According to this discern, the turnaround times were had to be rescheduled as the primary hassle was now not having the ability to finish turnaround operations on time.



**Figure 12: Current TAT of Indigo**

Above discern sincerely offers the turnaround time schedules for every flight kind. Aircrafts who arrive to the hub from a domestic port and will depart to a home port again, are assigned 30 minutes turnaround time. On the other hand, the flight type international-global that's just like home-domestic is assigned 35 minutes turn time. Finally, home-worldwide and worldwide-domestic flight kinds are assigned forty min. Of turnaround time.

## **CHAPTER 6: CONCLUSIONS AND SCOPE FOR FUTURE WORKS**

After all the schedules are supplied and compared with each different, targets which have been decided at the beginning of the observe had been reached. This bankruptcy gives the belief of the whole observe from the beginning section to the very last phase explaining what was aimed and how the aim become carried out. Moreover, in addition works that may be finished inside

the destiny are discussed that allows you to amplify the observe. Finally, critical evaluation of the task consisting of critical assessment, training learnt from this have a look at and task control strategies used to successfully entire the project have been mentioned.

## 6.1. Conclusion

This dissertation addressed the hassle of optimally scheduling of turnaround operations in Indigo, low-price airline corporation. The fundamental objective of this take a look at was to develop a linear programming version for 4 special flight types using mathematical modelling.

First of all, literature turned into reviewed within the vicinity of turnaround operations in unique airways and packages of mathematical modelling in these regions had been discussed. This was the first goal of the observe. Secondly, the modern-day operations that low-fee airlines are the use of of their turnaround procedures are explained in unique and the general glide of operations are presented in chapter 1. Thirdly, the records series and statement through touring the hub airport of the business enterprise have been performed. Three days of information collection such as the begin and finish time of each operation and the dependencies of operations have been recognized and recorded for 20 times. The consequences have been investigated as taking the common of operation intervals.

As the following step, an integer linear programming (ILP) model changed into brought that is referred to as useful resource confined challenge agenda problem (RCPSP). However for the reason that problem could be very hard to be solved in a confined time, every other integer linear programming version (TurnOper\_LP) became brought based totally on a few assumptions. Then, the mathematical model changed into tailored to the actual case of Indigo Airlines. Durations of every turnaround operation, range of operations and precedence dating of operations had been used as an enter to the version. The version were

run in IBM ILOG CPLEX the usage of OPL for 4 different flight sorts (DomDom, DomInt, IntDom, IntInt) and also four exclusive deboarding/boarding styles inside every flight type which gave sixteen exceptional schedules of turnaround operations as an output.

After interpreting the effects, sixteen different schedules had been created as a Gantt chart and essential direction in every result have been diagnosed. Common operations inside the vital route are the first and ultimate operations which might be setting/getting rid of the chocks and connecting/putting off GPU. Other most time consuming operations which are essential for all scenarios are disembarking and boarding of passengers. Fuelling becomes vital in DomDom and IntInt flight types but, cleansing replaces fuelling at the vital route for DomInt and IntDom.

At the give up, every of the fashions had been as compared with every different based totally on their turnaround times and it become located that, using passenger stairs for disembarking and airbridge for boarding gives the minimal turnaround time for each flight type. For DomDom, the minimum turnaround time become discovered as 40 minutes, for DomInt and IntDom 53minutes, and for IntInt forty one mins. These effects were compared with the modern-day turnaround instances that are used by the business enterprise and concluded that the proposed optimised turnaround instances has given approximately 10 extra mins similarly to the cutting-edge time. With the brand new turnaround times and schedule, the company is predicted to obtain a better on-time departure overall performance and nearly no delays taking place from the turnaround time.

All the goals were accomplished and trouble of the company have been solved with an analytical method. It has been an interesting real existence observe and still there are many other troubles which may be mentioned as a in addition studies. These problems and problems are noted in the "Future Works" section.

## 6.2. Recommendation and Future Works

This have a look at has centered on finding an most excellent agenda for different flight sorts for the identical aircraft type (Airbus A320-232)). This changed into performed by way of modelling the turnaround operations the usage of mathematical modelling. This subject matter within the studies took a number of attention. Therefore, there may be constantly an interest for non-stop development in this location. Hence, further researches which can be studied in this area are identified and defined.

First of all, as a in addition research, the proposed RCPSP may be considered for this hassle. Resources inside the turnaround operations are constrained, that's why thinking about useful resource constraint as opposed to assuming them limitless ought to supply a greater practical schedule. In order to clear up the RCPSP, a heuristic method can be developed and solved in a brief time. However, considering it is solved with the aid of a heuristic, it could not provide the most advantageous schedules which can be this observe's weak point.

Secondly, the accumulated statistics can be taken into consideration as stochastic and a stochastic programming version may be advanced with a purpose to find the turnaround schedules with probabilistic facts. This can offer a more practical time table for the reason that airline operations are stochastic and unstable.

Finally, assumptions can be reconsidered and reduced to develop the model. A value feature also can be brought to the model to discover an most beneficial agenda from the alternate-off between fee of delay and fee of turnaround operations. By doing this, the impact of growing number of assets inside the turnaround value can be determined. From this statement it can be concluded that, perhaps the expanded wide variety of assets can boom the turnaround

time however the value happened by increasing these number of resources can be a lot better than delaying the turnaround. This version can decide the most suitable time, value and agenda of turnaround operations. However answer of this hassle can be tough when you consider that it's far a RCPSP and there will be additional constraints and variables with a view to make the version more complex.

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## APPENDIX

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- Airports Council International – North America (ACI-NA)
- Airport Consultants Council (ACC)
- American Association of Airport Executives (AAAE)
- Experimental Aircraft Association (EAA)
- GA Manufacturers Association (GAMA)
- Helicopter Association International (HAI)
- National Air Transportation Association (NATA)
- National Association of State Aviation Officials (NASAO)
- National Business Aviation Association (NBAA)
- National Association of Flight Instructors (NAFI)
- National Agricultural Aviation Association (NAAA)
- Air Operations Area (AOA)
- Aviation Security Advisory Committee (ASAC)